

The Institute of Chartered Accountants of Pakistan

I nspiration

C hallenge

A ccomplishment

P rominence





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# **VISION**

The profession of Chartered Accountants in Pakistan is the hallmark of professional excellence, upholding the principles of integrity, transparency and accountability.

# **MISSION**

To achieve excellence in professional competence and value to business and economy, safeguard public interest, ensure ethical practices and contribute to good corporate governance while recognizing the needs of globalization.





### **CORE VALUES**

#### Professional Excellence

ICAP sets forth and enforces the highest standards of qualification, education, training, professional development and ethical practice. It is committed to promoting the attractiveness of the profession to the best students.

#### Relevance

ICAP attaches highest priority to its community including members, students, firms and other stakeholders through efficient application of communication technologies, enabling community members to form networks of knowledge to keep them informed about and able to access efficiently the development opportunities and services offered by ICAP and also to contribute to the interests of economy and the society. Thus, ICAP is committed to develop products and services for its members and students that are relevant to them.

### **Impact**

ICAP responds to its stakeholders' needs and especially encourages and facilitates the ongoing professional competencies of its members and students. It operates in a financially sustainable manner fully mindful of the organization's social and environmental impact on the society.

### Deliver

ICAP continuously monitors, measures and assesses its operational environment and takes steps to address the challenges and avail the opportunities to maintain its role as a preeminent player in the accounting profession.

#### **Ethical Standards**

ICAP promotes professional excellence through developing, monitoring and enforcing the highest standards of competence and ethical conduct. At ICAP, it is our endeavour that ICAP's logo and brand shall always remain hallmark of trust, reliability and excellence.

### **GOVERNANCE STRUCTURE**

The Institute of Chartered Accountants of Pakistan (the Institute) was established as a statutory body on July 1, 1961 under the Chartered Accountants Ordinance (CAO), 1961 to regulate the profession of accountancy in the country. The Institute operates under the provisions of CAO and CA Bye-laws 1983.

The governance of the Institute vests with the Council comprising of nineteen members. Fifteen members are elected from amongst the members for a period of four years. The remaining four are nominated by the Federal Government of Pakistan. The Council has overall responsibility for monitoring the development and implementation of ICAP's strategy, planning and budgeting and the development of policy. The composition of the Council is as follows:

Composition of the Council	Nos.
Southern Region - Zone A	8
Southern Region - Zone B	1
Northern Region - Zone A	5
Northern Region - Zone B	1
Government Nominees	4
Total	19

The Council operates through various Standing and other Committees to accomplish its objectives. In performing its functions, the Council is supported by a management team headed by the Secretary / Chief Operating Officer and key management personnel.

## Council of the Institute

President Naeem Akhtar Sheikh

Vice Presidents

Rashid Ibrahim Riaz A. Rehman Chamdia Members

Farrukh Rehman Hafiz Mohammad Yousaf Hidayat Ali Khalilullah Shaikh M. Sharif Tabani Mohammad Maqbool Nadeem Yousuf Adil Nazir Ahmad Chaudhri Sarmad Ahmad Khan

Syed Najmul Hussain Usman Ghani Akbani Yacoob Suttar

Government Nominees

Mohammad Abdullah Yusuf Tahir Mahmood Tariq Bajwa Dr. Waqar Masood Khan



# Council of the Institute



Rashid Ibrahim Vice President - North



Naeem Akhtar Sheikh President



Riaz A. Rehman Chamdia Vice President - South



Farrukh Rehman



Hafiz Mohammad Yousaf



Hidayat Ali



Khalilullah Shaikh



M. Sharif Tabani



Mohammad Maqbool

# Council of the Institute



Nadeem Yousuf Adil



Nazir Ahmad Chaudhri



Sarmad Ahmad Khan



Syed Najmul Hussain



Usman Ghani Akbani



Yacoob Suttar

### **Government Nominees**



Mohammad Abdullah Yusuf Chairman Advisory Council, IPP



Tahir Mahmood Chairman, SECP



Tariq Bajwa Chairman, FBR



Dr. Waqar Masood Khan Secretary Finance, GoP

### Committees of the Institute

#### COMMITTEES OF THE COUNCIL

### **Standing Committees**

- Executive Committee
- Examination Committee
- Investigation Committee

#### **Technical Committees**

- Professional Standards and Technical Advisory Committee
- Technical Advisory Committee
- Accounting Standards Committee
- Auditing Standards Committee
- Committee on Financial Sector
- Committee on Accounting and Auditing Standards for Interest Free Modes of Financing and Investments
- Committee on Taxation
- Economic Advisory Committee
- Public Sector Committee

In addition to the above committees, there are Coordination Committees of ICAP with Securities and Exchange Commission of Pakistan (SECP) and State Bank of Pakistan (SBP).

The complete composition of the above Technical Committees is available at the ICAP website through the link:

http://www.icap.org.pk/icap/committees/technical-committees/

#### Other Committees

- Human Resource Committee
- Education and Training Committee
- Continuing Professional Development Committee
- Publications Committee
- Professional Accountants in Business Committee
- Overseas Coordination Committee
- ICAP Benevolent Fund Management Committee
- Small and Medium Practices Committee
- Endowment Fund Management Committee
- Central Building Committee

The complete composition of the above Committees is available at the ICAP website through the link:

http://www.icap.org.pk/icap/committees/other-committees/

### Committees of the Institute

#### **AUDIT COMMITTEE**

Chairman

Ahmed Dawood Patel

Members

Aftab Ahmad Khan Hafiz Mohammad Yousaf Rana Ahmed Humayun Usman Ghani Akbani

### **QUALITY ASSURANCE BOARD**

Chairman

Mohammad Adnan Afaq

Vice Chairman Farrukh Rehman

Members

Ali Azeem Ikram Amer Aziz Avaz Ahmed Fuad Azim Hashimi Habib Fakhruddin

Mehmood

Mohammad Almas

Mohammad Hanif Jhakura Mohammad Maqbool

Omer Chughtai Syed Ahmed Abid Syed Iftikhar Anjum

#### REGIONAL COMMITTEES

### **Northern Regional Committee**

Chairman

Kamran Iqbal Butt

Honorary Secretary Muhammad Ali Latif

Members Asad Feroze Rafqat Hussain Saifullah Sajjad Hussain Gill

### **Southern Regional Committee**

Chairman

Muhammad Junaid Shekha

Honorary Secretary Arslan Khalid

CPD Convener

Syed Muhammad Adnan Rizvi

Members Abdul Rab

Mohammad Zulfikar Akhtar Syed Asmat Ullah Shakerzai

#### **External Auditors**

Abdul Hameed Chaudhri Chartered Accountant

Oasim Ebrahim Causer Chartered Accountant

#### Bankers

Bank Al Habib Limited Faysal Bank Limited Habib Bank Limited Habib Metropolitan Bank MCB Bank Limited National Bank of Pakistan United Bank Limited

### **Legal Advisors**

Abbasi & Co.

**Anwar Kamal Associates** Bawaney & Partners

Faisal Kamal & Arshad Hussain Advocates Kundi & Kundi Advocates & Legal Consultants

Malik, Chaudhry, Ahmed & Siddiqi, Advocates, Barristers and Attorneys

Mansoor Ahmad Khan & Co. Muneer A. Malik, Advocate Pishori and Pishori, Advocates Raja Mohammad Akram & Co.

Rana Khan & Partners

### Tax Advisors

KPMG Taseer Hadi & Co

# Management of the Institute



Khalid Rahman Secretary / Chief Operating Officer



Syed Masood Akhtar Executive Director, Education and Examinations



Shoaib Ahmed Executive Director, Legal and Membership Affairs



Omair Jamal Director, Education Training and CPD



Haroon Tabraze Director, Technical Services



Badia Raza Director, Marketing & Communication



Shehzad Farooq Patel Chief Financial Officer



M. Faheemuddin Siddiqui Head of IT



Tahera Arshad Head of Internal Audit



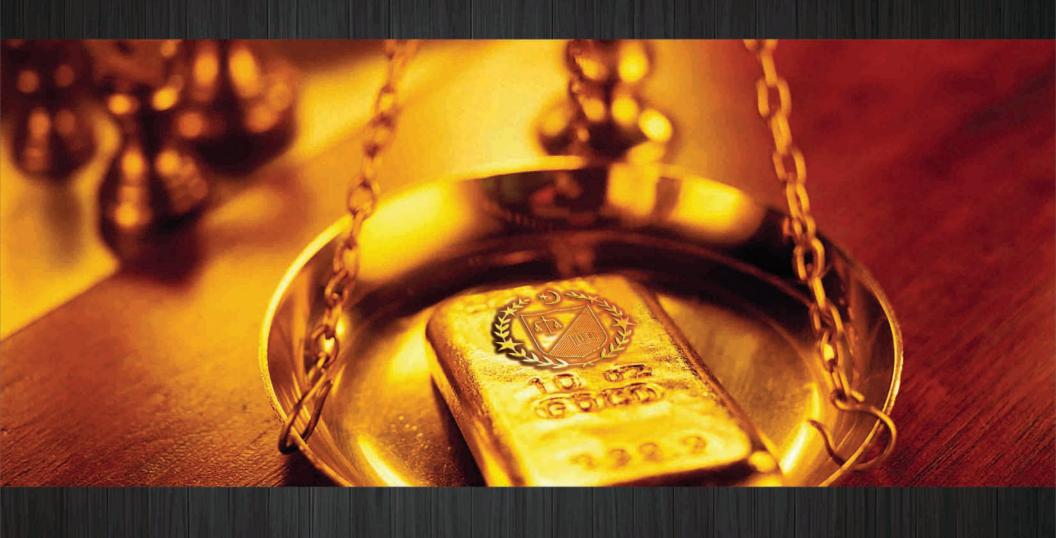
Uzma Hayat In-charge Islamabad Office



Sheikh Mohammed Fahim Head of HR & Administration

Shahid Hussain Director, Quality Assurance

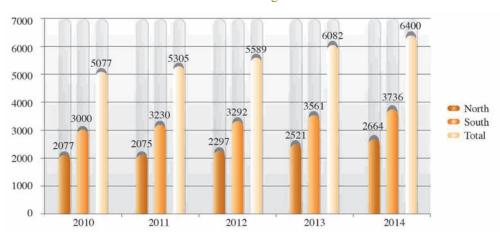
# KEY HIGHLIGHTS 2014



# **KEY HIGHLIGHTS**

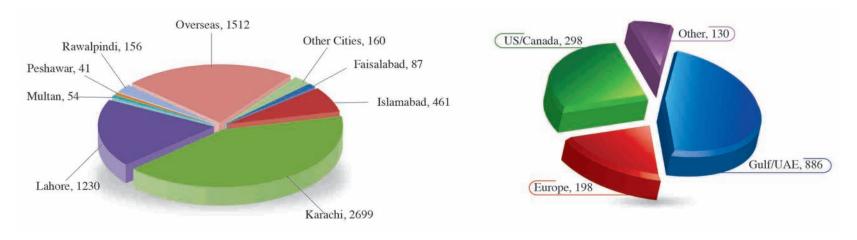
### Our Membership

Members' Data - Region wise



Geographical Spread of Members

Overseas Members

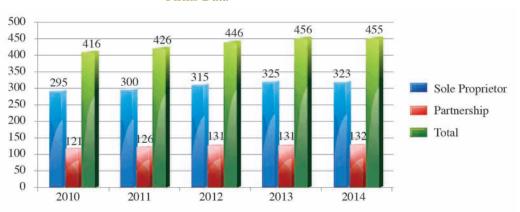


# **KEY HIGHLIGHTS**

Job Sector Information of Members

		June 30, 2014	
	Associates	Fellows	Total
Pakistan			
Public Practice - Sole Proprietor	69	211	280
Public Practice - Partnership	60	396	456
Commerce and Industry	2374	968	3342
Financial Institutions / Banks	268	164	432
Education	58	43	101
Senior Members	8	224	232
Government	23	22	45
Total	2860	2028	4888
Outside Pakistan			
Public Practice	3	17	20
Other than Public Practice	828	620	1448
Senior Members	2	42	44
Total	833	679	1512
Grand Total	3693	2707	6400







The Institute of Chartered Accountants of Pakistan is entrusted to regulate and protect the profession of accountancy in Pakistan, and act in public interest. Taking account of this philosophy, the Institute has taken various initiatives for ensuring sustainable progression in the accountancy profession.

### **Strategic Priorities**

The 15th Council of the Institute immediately after taking over on September 11, 2013 synthesized the strategic priorities in the light of long range risks and opportunities that could influence the performance, competitiveness and strategic outlook of the Institute. The broad strategic priorities identified include areas such as implementation of education and examination reform 2013, improving the governance within ICAP, extending ICAP's geographical coverage, enhancing public trust in audit, working with the government in public interest and building international collaborations. The President through his quarterly Communication has kept the members informed about the implementation status of strategic priorities and important decisions taken by the Council and other key developments.

### Governance and Transparency

Being the regulator of the profession, it is important that ICAP sets forth a governance mechanism which is functional, robust and transparent. This year the Council has adopted its Code of Conduct that includes Conflict of Interest Policy for the members of the Council and its committees.

A task force comprising of Council members has formulated the Governance Manual of the Institute which is under consideration of the Council. The Governance Manual prescribes guidelines for the working of the Council, its Standing and Other Committees, Office Bearers and the Management of the Institute and defines their respective duties and responsibilities.

### Regulatory Reforms

The amendments in the CA Ordinance 1961 have been under consideration of the previous Councils of the Institute. Certain amendments were proposed earlier, however, the same could not implement due to lengthy legislative process. During the visit of the Finance Minister to the Institute in September 2013, he had suggested that the Council should look at all provisions of the CA Ordinance 1981 to ensure that they are aligned to the developments and best practices in the accountancy profession and the governance structure of the Institute for meeting the changing demands and future challenges.

Accordingly, the Council identified this work to be one of the key priority objectives and constituted a Task Force comprising of the two Council members, three Past Presidents, two representatives from SECP, a member from the legal fraternity and the COO / Secretary of the Institute.

The Task Force has compiled its recommendations for the proposed amendments which will be considered by the Council in its next meeting. The deadline for completing this work and submitting the same for the consideration of the Government is end of this year.

### Risk Management/ Assessment

It is important that the Institute has appropriate risk management systems in place to understand the risks and uncertainties and hedge appropriately against them.

To reaffirm the Institute's commitment to risk management, a formal risk management process and framework is being developed for identification, prioritization and reporting and to assign responsibility and accountability for management of risks.

### Advocacy and Safeguarding Public Interest

The Institute has been advocating good governance and effective public financial management with the Federal and Provincial governments to introduce reforms leading towards transparent public financial management processes. In order to build capacity within the Institute in Public Financial Management and continue to work and raise our voice in public interest for quality of financial management in Federal and Provincial governments, we intend to work in close collaboration with CIPFA (The Chartered Institute of Public Finance & Accountancy) which is considered to be the leading Institute in the world in public financial management and in this regard an MOU between both the Institutes will be signed shortly.

A conference on Public Financial Management was planned to be organised in collaboration with the World Bank in August 2014. However, due to uncertainty on the political front, the conference has now been rescheduled for October 2014.

### Representation at International Forums

We are pleased to inform you that the International Federation of Accountants (IFAC) has accepted the nomination of Mr. Abdullah Yusuf, as the member of its International Public Sector Accounting Standards Board in addition Mr. Yacoob Suttar who is already nominated a member on IFAC Professional Accountants in Business (PAIB) Committee, has been appointed for another term of three years.

The IFAC nominations for 2015-17 are in process and we are hopeful that more representative of the Institute would earn the nomination to serve on IFAC Board, and its Committees.

In addition to its representation at IFAC, the Institute plays its role through its

nominees on South Asian Federation of Accountants (SAFA), Confederation of Asian and Pacific Accountants (CAPA), and Asian Oceanian Standard-Setters Group (AOSSG).

### Coordination with Donor Agencies

The Institute remained continuously in touch with the donor agencies such as International Finance Corporation (IFC) and World Bank to assist in capacity building of its members especially those who are engaged with the Smaller Practices. An MOU with IFC has been signed in this regard. We are hopeful that a more meaningful relation will evolve in the future.

### Reciprocal Arrangements and Mutual Recognition

We have continued our focus to widen our arrangements with international accountancy bodies especially with bodies in countries where significant number of our members resides. Our key focus would remain engaging with the Institute of Chartered Accountant of England and Wales (ICAEW), Institute of Chartered Accountants in Australia (ICAA), CPA Australia and Canadian Institute of Chartered Accountants (CICA) to recognize our qualification in full. As the institutes in Canada and Australia are in the process of merger, with other accountancy bodies the process of reciprocal arrangements is taking longer than anticipated.

We are also in the process of revisiting our MOU signed with the Institute of Chartered Accountants in England and Wales (ICAEW) in 2007. Agreeing to a roadmap for complete reciprocity is one of the key objectives of the negotiations.

### Extending our Local Outreach/ Infrastructure Development

In the past decades, the profession remained focused in major cities. However, conscious efforts are planned to outreach untapped areas in four bigger provinces and in Gilgit Baltistan and the state of Azad Jammu and Kashmir. Though,

Quetta remained our foremost priority for opening of office but no headway could be made due to various reasons. However, two new offices of the Institute have been opened in Sukkur and Gujranwala while an office in Mirpur (Azad Kashmir) is due to open in the next couple of months. These new offices will serve as an information /examination centres and help in reaching out to students and members of adjoining areas. We will continue to approach cities with potential in future and opening of satellite offices in other smaller cities would remain our priority in the next few years.

We are also in touch with the Federal Government and Governments of four provinces for allocation of land to the Institute to further strengthen the infrastructure and to develop state of the art centre of excellence for our members and students.

### Brand Strengthening and Communication

As part of our drive to continue to benchmark ourselves and to further boost the stature and CA brand, the Institute has adopted a new slogan CA PAKISTAN to rejuvenate its identity and communicate strength, global vision and alignment with changing international trends. This change will reinforce our legacy, add zest to a very rich history and enhance the emotional attachment with the brand.

### Supporting Members to Excel

To harness skills of our members to emerge as business leaders in this demanding business environment, the Institute is actively engaged with Lahore University of Management Sciences and Institute of Business Administration, Karachi to offer their EMBA to our members with reduced eligibility criteria. We are hopeful that the initiative would provide impetus to our members in excelling in their careers at much quicker pace.

### Revitalizing Relationship with Industry Leaders

This year a program was initiated for engagement with the corporate leaders and a session was held in Karachi which was attended by 25 corporate leaders. It turned out to be a very useful opportunity to share the developments in CA profession and to understand the industry's expectations from the CA profession and the future CFO role. Going forward we intend to make such interactions a regular feature of our annual schedule.

#### **Future Outlook**

We honestly believe that the survival of the Institute rests with the persistent pursuit of perfection, integrity, skills and knowledge. In order to move further for remaining relevant and reliable for the stakeholders, we intend to pursue the following future plans:

- Continue our policy of working together with the regulators and the governments to increase our influence locally, and reinforce our contribution to the government's policies that are relevant to our profession advocacy at all levels to enhance public perception;
- Extending our foot prints across Pakistan to extend our outreach to all areas of the country;
- Continuously upgrade ourselves with international benchmarks with respect to education methodology, syllabus contents and assessment systems;
- To increase our influence internationally by creating global alliances, active participation in various global forums to emerge as a body with global impact and recognition;

- Promote research in the fields of finance and accounts by creating enabling environment to foster creativity, innovation and gain knowledge of new developments;
- Continue our policy of strengthening the human resource and embrace technology at all level to make ICAP an effective, efficient and transparent organisation; and
- Continue improving the quality of our membership and work with them for delivery of sustained quality services so as to enhance the image and trust in ICAP as regulator of accounting profession.

Our strategic plan continues to focus on delivery of our key strategic initiatives which are more fully described in the Report of the Council.

### Acknowledgements

We would like to extend our enormous thanks to the members for their support, all the volunteers who have dedicated their time and energies on working with Committees/Board, the two Vice Presidents for their untiring assistance in

getting all this done. We would also like to extend our sincere appreciation to the Council for their informed debate, collective wisdom and support during the year. The acknowledgement will be incomplete if we don't mention the management and staff of the Institute for their untiring efforts and devoted support. We on our own behalf and on behalf of the Council place on record our appreciation for their services to the Institute.

We wish and pray for a very successful and prosperous future for the Institute, its members and the staff and look forward to approach further accomplishments which remained hall mark of this esteemed body in the past.

Naeem Akhtar Sheikh President

### NOTICE OF THE ANNUAL GENERAL MEETING

The 53rd Annual General Meeting of the Institute of Chartered Accountants of Pakistan will be held on September 11, 2014 at 7:00 p.m. at ICAP House, Karachi.

### **AGENDA**

The proceeding of the meeting will commence with the recitation from the Holy Quran and will have the following agenda:

### **Ordinary Business**

- Confirmation of the minutes of the 52nd Annual General Meeting.
- Consideration and adoption of the Report of the Council and the Financial Statements of the Institute with Auditors' Report thereon for the year ended June 30, 2014.
- Appointment of auditors for the year ending June 30, 2015 and fixation of their remuneration. The present auditors, Abdul Hameed Chaudhri and Qasim Ebrahim Causer, being eligible, have offered themselves for re-appointment.
- Any other business with the permission of the Chair.

Khalid Rahman Secretary / Chief Operating Officer

Karachi, August 25, 2014

## REPORT OF THE COUNCIL

The Council of the Institute of Chartered Accountants of Pakistan is pleased to present its Annual Report for the year 2014.

Your Council stepped into new term in September 2013. As the first principle decision, the Council moved to define the Institutes' four year strategic plan and objectives. The Institute's key strategic objectives are based on areas of focus which are essential in ensuring the long term sustainability of the Institute and the CA profession in Pakistan. During the year, the Council discussed and prioritized the activities to cater for the needs of the profession keeping in view the strategic plan and objectives.

### Strategic Focus

The following strategic objectives were agreed by the Council:

### Internal

- Modernizing the education and examination system in line with the requirements of the profession
- Reforming the investigation procedures to make them more effective and efficient
- Broadening the scope of QCR and making it more effective
- Refining the governance structure
- Strengthening Small and Medium Sized Practices
- Promoting the ICAP's brand
- Addressing the needs of the Professional Accountants in Business (PAIBs)
- Driving innovation through technology
- Enabling women to transcend the barriers.

#### External

- Greater international recognition of our qualification
- Building alliances with other regulatory bodies
- Enhancing reciprocal arrangements with leading foreign professional accounting bodies

The Institute is strongly committed to the continuous improvement of its students, enhancing professional learning of its members and generating associations with the regulators and other relevant stakeholders for the evolution of the profession.

The key priorities to achieve the strategic objectives are enumerated below.

# **Key Priorities**

	Goals	Action Plan
Education, Training and Examination	<ul> <li>Greater international and local recognition</li> <li>Modernizing the Education system in line with the requirements of the profession.</li> <li>Improved education facilities</li> <li>Improved training environment</li> <li>Building confidence in our Examination System</li> </ul>	<ul> <li>New Education Scheme aligned with IFACs International Accounting Education Boards benchmarks.</li> <li>Engagement with renowned international institutes for greater collaboration and mutual recognition.</li> <li>New syllabus of CAF, CFAP and MSA stages are linked with learning outcomes</li> <li>Train the trainer program is under discussion.</li> <li>Study Packs for AFC and CAF have been developed; The Study Packs for CFAP and MSA will be developed in next phase in the next couple of years. The Study Packs will be regularly updated.</li> <li>Specified Degree Awarding status has been introduced and initially granted to two top universities.</li> <li>A new system of RAET evaluation based on KPI Concept will be introduced</li> <li>Multi Subject Assessments have been introduced and would become applicable from 2017.</li> <li>Computer based examination have been introduced at AFC stage. A review of Training Regulations has been conducted and the revised Training Regulations is in the process of approval of the Council.</li> <li>Student Feed Back Scheme has been introduced initially for final level students.</li> </ul>
Licensing Regime	Building public trust in the work performed by the practicing members	A task force on practice license regime is working to align it with best practices prevalent in this area.
Investigation	<ul> <li>Making Investigation process more independent and transparent.</li> <li>Reducing the cases of misconduct and time lag in processing of investigation cases</li> </ul>	<ul> <li>Amendments in the CA Ordinance are under discussion with focus on enhancing the efficiency and effectiveness of the investigation mechanism.</li> <li>A change in the CA Bye-laws relating to composition of the Investigation Committee is in process to induct more independent members on the Committee in order to enhance transparency.</li> <li>Enhancing the frequency of investigation committee meetings to speed up the process of disposal/conclusion of the cases.</li> </ul>

# **Key Priorities**

	Goals	Action Plan
Quality Control Review (QCR)	Broadening the scope of QCR and making it more effective and transparent	<ul> <li>Amendments in the CA Ordinance are under discussion with focus on effectiveness and transparency of the entire quality control program.</li> <li>Revision of QCR framework is underway with an objective to remove impediments and to enhance effectiveness and efficiency of existing QCR Program.</li> </ul>
Good Governance	Promote ethics and integrity at all levels to facilitate independent and unbiased decision making	<ul> <li>Governance Manual is presented to the Council for its deliberation and approval.</li> <li>Code of Conduct and Conflict of interest policy for members of the Council and its Committees/Board has been formulated and implemented.</li> <li>Whistle blowing policy and code of conduct for employees has been formulated and implemented.</li> </ul>
International Recognition and Global Outreach	<ul> <li>Pursue international recognitions through mutual recognition agreements</li> <li>Broaden activities outside Pakistan</li> <li>Create alliances with internationally acknowledged organizations</li> </ul>	<ul> <li>Active engagement with ICAA, CPA Australia, ICAEW and CICA for mutual reciprocity arrangements.</li> <li>Support to overseas chapters in organizing activities.</li> <li>Adding more overseas chapters depending upon number of members.</li> <li>Collaboration with CIPFA for capacity building in the area of public financial management.</li> <li>Active participation at the Global forums like IFAC, SAFA, CAPA and AOSSG.</li> </ul>
Local Outreach	<ul> <li>Extending outreach to students throughout Pakistan</li> <li>Providing opportunity to all talented students</li> </ul>	<ul> <li>Extending office network to all major cities of each province.</li> <li>Participating in education expos and student fairs.</li> <li>Networking with principals and student councillors of leading schools and colleges .</li> <li>Series of Open house counselling and orientation sessions throughout the country.</li> <li>CA Talent Hunt Program has been initiated.</li> <li>Seeking scholarships from public and private sector to ensure that meritorious students are absorbed in the folds of profession.</li> </ul>

# **Key Priorities**

	Goals	Action Plan
Service to members and students	Building an image of service oriented organization	Ensuring effectiveness of the task management system for prompt response to queries of members and students.
	Value creation for membership through improved employability	<ul> <li>Meeting with HR Heads of leading organizations for better placements, soft skill workshops for freshly qualified members, Circulation of CV to corporate sector in demand and Corporate mentorship program.</li> <li>EMBA through LUMS and IBA to enhance the skills of the members in the areas of strategic planning and leadership.</li> </ul>
Strengthening Small And Medium Sized Practices	<ul> <li>Building capacity of SMPs</li> <li>Creating opportunities for SMPs</li> </ul>	<ul> <li>Specific purpose programs to enhance capacity of SMPs to deliver.</li> <li>Pursuing SECP for introducing stock brokers inspections through SMPs.</li> <li>Pursuing SBP to introduce Corporate Governance evaluation of borrowers.</li> <li>Development of E-audit software for SMPs.</li> <li>Train the Trainer Program for SMPs for evaluating and advising effective Corporate Governance practices in SMEs.</li> </ul>
Driving Innovation Through Technology	Efficiency through technology     Innovative solutions	<ul> <li>Integration with IFAC Global Knowledge Gateway.</li> <li>Social media presence on Facebook, Twitter, LinkedIn.</li> <li>Providing online solutions to members, students and other stakeholders through online submission of Examination Forms, Availability of CPD Videos on web, VC along with Fiber Optic connectivity for Multan and Faisalabad.</li> <li>Participation in international meetings through VC/web-portal.</li> </ul>
Enabling Women To Transcend The Barriers	Building capacity of women chartered accountants     Creating opportunities for women chartered accountants	<ul> <li>Series of leadership programs focussed on women and leadership through CAWF.</li> <li>Encouraging Chartered Accountant Women Forum (CAWF) to act as a platform for experience sharing.</li> <li>Encouraging new comers to raise issues significant to females and work towards innovative solutions.</li> </ul>
Future Growth	Business Plan to deliver strategic priorities	Review of business opportunities, building up of endowment funds to ensure that adequate funds are available for accomplishment of the programs.



#### **Education Reforms**

Education and training of students has been one of the prime endeavors of the Institute. The revised Education Scheme launched in May, 2013 is the outcome of extensive deliberation at different levels: the Council, Education and Training Committee, task forces, round tables with stakeholders and consultations with international experts. The reforms aim to bring qualitative changes in line with international best practices.

The salient features of the Education reforms are:

### **Revised Qualification Structure**

The current modular structure (A to F) has been transformed into a package of mid-tier and final qualifications, as follows:

- Assessment of Fundamental Competencies (AFC)
- Certificate in Accounting and Finance (CAF)
- Certified Finance and Accounting Professional (CFAP)
- Multi subject Assessments (MSA)

### Use of Corresponding designations

Completing CAF and CFAP respectively would enable the successful student to use the corresponding designations. These certifications would enable greater marketability of students at different tiers of examination status.

### Revised Syllabus

Students are always a high priority for the Institute. Keeping the education with the emerging imperatives and global best practices, the syllabus has been thoroughly reviewed and revised in consultation with all the stakeholders. The syllabus contents are now explained in detail and the desired competency level has been identified for each topic.



### Multi Subject Assessment

To make our assessment methodology compatible with leading professional bodies, multi-subject assessments have been introduced at the final stage. There will be two separate assessments to test competence of the candidates in the following roles:

- Financial Reporting Professional
- Audit Professional

### Learning Material

The Institute has recently introduced its official learning material (Study Packs) along with the new scheme providing comprehensive guidance for the students. These study packs are being developed in alignment with the learning outcomes expected from the students, and would form the basis for the examination papers. The Institute plans to develop in-house resources to ensure timely updation of study material.

#### Transition

The Institute successfully took up the transition to the new scheme which was very well received by the students. Equivalencies have been established and appropriate transition period has been allowed to existing students.

### Graduate Entry Scheme

To encourage graduates entry into the profession a scheme of Specified Degree Awarding Institute (SDAI) was introduced which will produce exemption to students from all papers of Certificate in Accounting and Finance (CAF) stage. The Institute has awarded status of SDAI to the Institute of Business Administration (IBA) and the Lahore University of Management Sciences (LUMS).

The Institute has been in discussion with other universities for evaluating exemptions to their graduates based on proper mapping and assessment of the syllabus and examination system. MOU with National University of Sciences and Technology (NUST) and Institute of Business Management (IOBM) will be executed shortly.

### **Training Regulation**

The new training regulations duly recommended by the Education and Training Committee were considered by the Council and will be issued for stakeholders comments shortly. The Training Regulations are designed to ensure that the trainees get exposed to a variety of professional activities, circumstances and business environments.

### **Industrial Training**

The Council has accepted the recommendation of a special task force which was constituted to consider Industrial training. The program will run as a pilot project in a few selected organisations.

### **Education Delivery**

Our Registered Accounting Education Tutors (RAETs) are efficiently promoting the CA education and their role is very important and critical in the success of the Institute. Education and Training Committee held a number of consultative sessions with RAETs and obtained valuable inputs before finalizing the reforms related to education delivery system. The reformed education scheme would integrate the RAETs within the overall education system as an essential component.

The Institute believes in keeping all the options open for the students. Therefore, along with RAETs and SDAIs the option to self-study would continue.

### **Examinations**

The Chartered Accountants examinations were conducted smoothly during the year and 36,728 students appeared in various examinations as compared to 37,311 students in the 2012-13.

During the year 3,828 new students were registered as compared to 3,667 in previous year.

The Institute announced a Student Feedback Scheme to enable the final level students to improve their abilities to respond to the questions in examinations in a more focused and effective manner and achieve passing grades. The scheme is applicable from Summer 2014 examinations. Under the scheme, specific areas of deficiencies and shortcomings in the relevant paper would be communicated to the students in writing through a Memorandum of Findings. The details of the scheme are available on the Institute's website.

#### Gold Medals and Merit Certificates

Gold Medals and Merit Certificates were awarded by the Institute to the following students.





### **Gold Medals**

Final Examination

### **Summer 2013**



ICAP - Irtiza Husain Gold Medal Corporate Laws

Adeel ur Rehman



Waqas Ahmad

ICAP - JP Patel Memorial Gold Medal Management Accounting

**Summer 2014** Marium Mohammed Farooq ICAP - S A Salam Memorial Gold Medal **Business Management** 

### Intermediate Examination

### Autumn 2013



Muhammad Saad

## Spring 2014

ICAP Kasbati Memorial Gold Medal Module 'C' and 'D'



Shazim

ICAP Gold Medal (Ameena Khatib Foundation) Financial Accounting

(Ameena Khatib Foundation)

ICAP Gold Medal

Financial Accounting

#### **Merit Certificates**

Autumn 2013

Faryal Khan

Functional English

Syed Iftikhar Ahmed Quantitative Methods

Ahsan Ali

Introduction to Economics and Finance

Muhammad Rizwan Farooq

Introduction to Financial Accounting

Prem Kumar Mercantile Law

Muhammad Saad Financial Accounting

**Taxation** 

Salima Mohammad Ali

Business Communication and Behavioural Studies

Junaid Basharat Hashmi

Company Law

Murtaza Quaid

Auditing

Hanzala

Cost Accounting

Junaid Basharat Hashmi Information Technology

Spring 2014

Muhammad Mohsin Khan

Functional English

Syed Mohammad Shaheer-ul-Haque

Quantitative Methods

Muzzamil Waheed

Introduction to Economics and Finance

Ramsha Khan

Introduction to Financial Accounting

Muzzamil Waheed Mercantile Law

Shazim

Financial Accounting

Sultan Ahmad **Taxation** 

Sidra Mumtaz

Business Communication and Behavioural Studies

Muhammad Shahzaib Salman

Company Law

Muhammad Saad

Auditing

Information Technology

Salman Zubair Mufti Cost Accounting

### **Student Activities**

The interaction between the Institute and students has been cemented further with the engagement in professional and skills development activities. Some of these activities are described below.

### Presentation Skills Competition

Presentation Skills Competition for trainee students at Islamabad, Karachi and Lahore was arranged in October 23, 2013.

The topics of the competition were:

- My view on ICAP New Education Scheme
- If I were the Finance Minister of Pakistan

In Karachi, Muhammad Umair won the first position, while Muhammad Zeeshan Gilani and Marium Farooq stood second and third respectively. In Lahore, Mariam Saeed, Tilmiz Ansari and Sibra Akhtar were the winners of first, second and third positions respectively. In Islamabad, Hamida Shams, Saad Bin Asim Zubairi and Faizan Bin Nisar were the winners of first, second and third positions respectively. All the participants were received Certificate of Appreciation from the Institute.







### **ICAP Photography Competition**



Photography Competition for Intermediate/A-Level and CA students at Islamabad, Karachi and Lahore was arranged in September 30, 2013. The theme was CELEBRATIONS. In Karachi, Moeez Raza Shaikh won the first position, Ghasharib Shaukat and Ahmed Masood stood second and third respectively. In Lahore, Fraz Inam, Sair Naseeb and Faisal were the winners of first, second and third positions respectively. In Islamabad, Hajra Mehmood from Rawalpindi, Palwasha Marwat and Hamza Ali Khan from Rawalpindi were the winners of first, second and third positions respectively.

### **Debate Competition**

Annual Inter RAET Debate competition 2014 for RAETs at Islamabad, Karachi and Lahore was arranged in January 29, 2014. The topic was Chase Your Passion, Not Your Pension. In Karachi, Maira Arshad and Samrah Tariq bagged the first position, the second position was secured by Mirza Saad Baig and Zehra Ilyas stood third. In Lahore, Usama Mehmood, won 1st position, Ahsan Amin won the 2nd position and the 3rd position was secured by Khurram Abaid Shah. In Islamabad 1st position was secured by Ashab Naseem Janjua whereas, Jamal Ahmed Khan and Muhammad Ali Abbasi stood at second and third positions respectively.







# Year at a Glance - Students

#### **Student Exchange Program**

Under the SAFA Students Exchange Program the members of SAARC countries, India, Pakistan and Sir-Lanka organized the following conferences during July 2013 to April 2014.

#### India

International Conference for CA Students held on September 14 and 15, 2013 in Kolkata (India) arranged by Board of Studies of the Institute of Chartered Accountants of India (ICAI). The theme of the Conference was "Accounting Professional - Ace, Astute & Adaptable". Five students of Final level were delegated to the Conference to represent Pakistan. The delegates participated in various sessions during the Conference. One of them presented a paper at the Technical Session.

#### Pakistan



CA-Students' Conference held on December 17, 2013 at PC Hotel. Karachi. The Conference was arranged by the Chartered Accountants Students' Association (CASA) in collaboration with the Southern Regional Committee (SRC) of the Institute of Chartered Accountants of Pakistan (ICAP). The Conference theme was "I am more than a number". The Chief Guest of the Conference was Dr. Ishrat Hussain, Dean & Director Institute of Business Administration (IBA). The Conference was also attended by Six Sri-Lankan students.

#### Sri Lanka

The 28th National CA Students' Conference Organized by Students' Society of the Institute of Chartered Accountants of Sri Lanka held on April 2, 2014 at Galadari Hotel, Colombo. The theme of the Conference was "Un-reasonability - the fight against mediocrity". Six students of ICAP were delegated to the Conference to represent Pakistan. The delegates participated in various sessions during the Conference. Two of them attended the panel discussion session as well. The students presented their ideas and shared the knowledge regarding forthcoming opportunities and challenges for CA students in the rapidly changing scenarios of the corporate world.

#### **CASA** Elections

Chartered Accountants Students Association (CASA) management committee elections South and North 2014 were held on March 10 and May 17, 2014 respectively. The votes were casted through e-balloting. The successful candidates of CASA (South) were Muhammad Kashif, Syed Affan Zafar, Khyzar Danish and Madiha Rasool Khatti and CASA (North) were Asad Ali Shah and Muhammad Furgan Atique from Zone-A and Muhammad Safeer Ullah from Zone-B respectively.

## **Enticing the Potential Students - Building the Future**

The Institute has launched vigorous branding and awareness campaigns to enhance public perception of the profession and professionals affiliated to it. Some of the year's highlights are:

# Year at a Glance - Students

#### **CA Talent Program**

The Institute has taken a much-required step of implementing CA Talent Program fulfilling its responsibility towards the underprivileged of the nation. This program is especially designed for the students from small districts, villages, and cities throughout Pakistan who otherwise cannot afford the cost of the CA program. Applications from the top 20 position holders of every board were considered and out of those brilliant students 12 were selected for the program. Under the program the students will be provided full scholarship as well as boarding and lodging allowance.

### **Education Expos and Career Fairs**

The Institute participated in prestigious career fairs and education expos to meet with young aspirants and to introduce them to CA as a career choice. The Institute participated in Seminars & Exhibition at 3rd ACTEPR Education Fair 2013, Lahore and Dawn, NEWS and Express Education Expos 2014 at Karachi, Lahore & Islamabad. Institute also participated in career fairs at various schools and colleges including Learning Alliance, Lahore; International School of Choueifat, Lahore; Beacon house Gulberg, Lahore; Agha Khan Education Foundation, Lahore; Beacon House School systems Gujranwala; Generation's School, Karachi; The Citizens Foundation, Karachi; Bahria College Karachi and City School Education Fete 2014, Karachi. 4725 students were counseled from various academic backgrounds through these education expos and career fairs.



#### Career Counseling

Career counseling sessions were conducted across the distant locations of the country to create awareness among the potential students about the New Education Scheme 2013. 169 counseling sessions were conducted through which 26527 students were counseled all over the country including Sukkur, Gilgit, Baltistan, Hunza, and Quetta.







# Year at a Glance - Students

### **Open House Sessions**

Open House Sessions were organized in Karachi, Lahore, Islamabad, Multan, Faisalabad and Peshawar and attracted more than 3800 students. Two representatives from each RAET were present to give information about fees, session details and facilities available at their respective institutions. Young CAs were also invited to these sessions to further motivate the youth by sharing their experiences.

#### Orientation Session

Orientation sessions for new students were organized at Karachi, Lahore, Islamabad, Faisalabad, Multan and Peshawar during October 2013 to April 2014. Merit Certificate holders were also invited to share their experiences with the audience.

#### **Student Facilitation**

The Institute is committed to provide high quality education to all of its students in the most convenient way. In this regard the following steps were taken.

#### Students' Endowment Fund

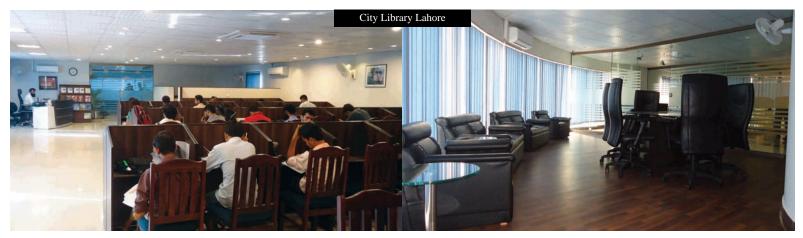
As part of our endeavours towards financial assistance to deserving students of the Institute under Students' Endowment Fund, 1154 students supported through the fund since its inception in 2007, 6 have qualified as chartered accountants, 182 have passed the Intermediate examinations and 291 have completed the Foundation stage.

## Punjab Educational Endowment Fund

The Institute has arranged scholarships to our more talented students under the Punjab Educational Endowment Fund (PEEF) for pursuing quality education. Under the arrangement 15 students will be offered assistance during a period of five years.

# City Library Lahore

To nurture young talent and provide conducive environment for learning to students and members, city library Lahore was inaugurated on July 1, 2014. The City Library is located at a convenient location of Staples Plaza Lahore.



#### Membership

The strength of membership has been increasing constantly, leading the Institute to greater eminence and stature. As on June 30, 2014 the membership stood at 6400 out of which 1512 members were overseas which account for 23 percent of the total membership. During the year 2013-14, 388 new members were admitted to the Institute and membership of 106 was restored, resulting in an increase of 494 members. While the names of 149 members were removed from the register of members, under Section 19 of the Chartered Accountants Ordinance, 1961.

#### Service to Members

In order to facilitate the professional development of the members the following efforts were made.

### **Director's Training Program**

The Institute launched Director's Training Program in January 2013 in accordance with the Code of Corporate Governance 2012. During the year, five new programs were conducted across the country. Two of the programs were held in Karachi and one each in Lahore, Islamabad and Faisalabad. It was for the first time that the Directors Training Program was conducted in the textile capital of Pakistan i.e.



Faisalabad, which was appreciated by both the business fraternity as well as by the Securities Exchange and Commission in Pakistan (SECP). ICAP's programs are perceived as symbolic of professional excellence, which is the reason that during the year 116 professionals choose to get their Directors Certification from ICAP. To date now ICAP has 182 professionals certified under its program. The Institute is also planning to introduce special certificate programs pertaining to the Public Sector Governance and the corporates in the coming year.

#### Professional Accountants in Business

The Institute has been constantly trying to update the professional knowledge base of its members and created platforms for them for their development through its PAIB Committee.

The PAIB Committee helps in creating our professional presence and consolidating our standing at the international front. The PAIB Committee focuses on facilitating the exchange of knowledge and best practices amongst the wide range of stakeholders and is following the methodology for engagement of members and sharing of information in line with the IFAC's PAIB Committee, where Mr. Yacoob Suttar is a member and chairs the ICAP PAIB Committee.



#### **CFO** Conference

The annual CFO Conferences of the Institute of Chartered Accountants of Pakistan (ICAP) were held in Karachi and Lahore on March 11 and 13, 2014. The conference was themed as 'From Conformance to Leadership - The Changing Role of the CFO'.



The delegates and the audience got the opportunity to listen to Ms. Susanna Chiu from IFAC. She shared her views on 'The Role and Expectations of a CFO'.

The conference included unique sessions such as Creating Value through capital restructuring, Business Turnarounds, Beyond ROI-Value vs. Profit, Integrating Reporting and Appropriate Audit Fee etc.'





#### Professional Excellence Awards

The Fourth Professional Excellence Awards were given at the CFO Conference in Karachi. The first position was awarded to Pioneer Cement Limited, for the CREI "Cost Reduction and Efficiency Improvement", while K. Electric Limited secured second position for "Segregated Load Shed Plan". The National Clearing Company was declared as the Third Award Winner on "Revamping of the Capital Gain Tax Regime". A Special Recognition was given to Pakistan Institute of Fashion and Design for "Implementation of ERP". The Winners of this year's Awards were selected by an independent three member Jury comprising of Mr. Zafar Iqbal Sobani, Mr. Feroze J. Cawasji and Mr. Ayaz Ahmed.

#### Toastmasters Club

Today's corporate environment demands impeccable communication, presentation and leadership skills from the employees in addition to their core strengths. CA Toastmasters Club Lahore held fortnightly meetings in Lahore during the year. The newly formed Karachi CA Toastmasters Club held its first meeting on June 17, 2014 in which 24 members participated. The Institute has plans to increase the number of such clubs in order to provide opportunity to more members.

#### Continuous Professional Development (CPD)

The Institute's CPD program is dedicated to providing the highest quality of professional development opportunities to meet the constantly evolving CPD needs of our membership.

In this regard, the President ICAP constituted a joint committee with representation from the regional and central CPD committee to devise a consolidated approach to provide better services to members leading to improved performance and enhanced service delivery. The Committee has formulated a policy paper which has been approved by the Council. The paper incorporates a coordinated and cohesive calendar of the relevant topics fore professional development activities. With this initiative, all the relevant committees will be working in coordination and in sync which will enable the members to derive maximum benefit from the institute's activities.

During the year 71 programs were conducted through the regional committees and the Overseas Chapters. The details are as follows:

•	Southern Regional Committee	19 Programs
•	Northern Regional Committee	37 Programs
•	Kingdom of Saudi Arabia Chapter	10 Programs
•	Canada Chapter	02 Programs
•	UAE Chapter	02 Programs
•	UK Chapter	01 Program

During the year, the top CPD Earners were as follows:

Name	City	Hours
Muhammad Nasir, ACA (R # 6908)	Lahore	(842 Hrs)
Abdul Rahim Suriya, FCA (R # 1531)	Karachi	(576 Hrs)
Altaf Noor Ali, ACA (R # 2208)	Karachi	(317 Hrs)
Syed Imtiaz Abbas Hussain, FCA (R # 1676)	Karachi	(288 Hrs)
Muhammad Masood, FCA (R # 2283)	Lahore	(269 Hrs)

#### Finance Minister Visit to the Institute



Mr. Mohammad Ishaq Dar, FCA, the Federal Minister for Finance, Revenue, Economic Affairs, Statistics & Privatization of Pakistan, visited the Institute of Chartered Accountants of Pakistan (ICAP) on September 11, 2013 to meet the incoming and outgoing Council members of the Institute. The Minister highlighted the consistent role that ICAP has been playing for the development of the profession since its inception. He emphasized for the implementation of good governance with focus on transparency for public interest, increased collaborative measures between the Institute and the government and urged active involvement of Chartered Accountants in the public sector so that more effective and transparent system for providing relief and facilitating the public can be put in place.

# Strengthening Bond with the Local Governments

In order to extend its outreach in areas of the country where ICAP is not represented, the Institute's delegation met with Prime Minister Azad Jammu & Kashmir and Chief Minister Sindh. Full support was assured to ICAP in its endeavours for expanding its operations in untapped areas and promised to provide support to the National Talent Program.

### Amendment in the Code of Corporate Governance regarding qualification of the CFO/ Head of Internal Audit

The Institute had suggested to the SECP amendments to the provisions of the Code of Corporate Governance (2012). SECP has acceded to the request for relaxing the provisions relating to qualification of CFO and Head of Internal Audit and has approved amendments in the Code of Corporate Governance (2012) with the direction to the Stock Exchanges to arrange for publication of the amendments in the Listing Regulations in the official gazette. The experience requirement for appointment as a CFO has now been reduced to three years inclusive of the period where the person is engaged in or employed in a public practice (audit or accounting) firm. Similarly, a three year experience in audit, finance or compliance function is required for appointment as Head of Internal Audit of a listed company.

#### Appellate Tribunals Inland Revenue (ATIR)

The Institute is continuously following up with the Federal Government to ensure implementation of legislative changes by notifying names of Chartered Accountants at Appellate Tribunals Inland Revenue (ATIR) since the recommendation regarding appointment of Chartered Accountants at ATIR was included in the Finance Act, 2013. We are confident that presence of Chartered Accountants would provide much needed expertise to the ATIR due to their unmatched professional competence.

# **Overseas Chapters**

The Overseas Chapters promote the voice of overseas members and facilitate in pursuing professional opportunities by providing a platform to the members to interact with each other and the Institute. The Institute has overseas chapters in Canada, Kingdom of Saudi Arabia (KSA), United Arab Emirates and United Kingdom. These chapters represent over 1500 members residing overseas.

The Institute is considering possibilities of establishing chapters in other regions where the ICAP members are in considerable number and in this regard a change has also been made in the Guidelines for Overseas Chapter of ICAP Members under which minimum required



number of members to create a new overseas chapter has been reduced from 100 to 50 by the Council. This would help establishing new chapters in other regions/countries.

KSA Chapter and Saudi Organization for Certified Public Accountants (SOCPA) organized 3rd Saudi-Pak Symposium on May 15, 2014 at Riyadh on the theme Financial Leadership - The Way Forward. This was attended by the President Mr. Naeem Akhtar Sheikh and the Chairman Overseas Coordination Committee Mr. Hidayat Ali.

During the year elections for Management Committees of the Canada, KSA and UK Chapters were also held.

#### **Publications**

The Institute during the year persistently dedicated itself towards quality communications with the support of the Publications Committee which is relentlessly involved in producing idiosyncratic services so that a sweeping and translucent communication is retained between the Institute and its members and students associated with it.

Publication Committee is working towards implementing a strict policy on plagiarism, which will be applicable to all authors of the Pakistan Accountant. An effective policy on plagiarism would help bring out more sincere professional volumes of the Pakistan Accountant for the readers.

Publication department has continuously updating the archival section of the Newsletter on its website and also provides creative and editorial support for special events such as CFO Conferences and Students' Events like publishing the conference brochure, Scheme Booklet and other content assistance activities.

#### Small and Medium Practices (SMPs)

Enhancement and empowerment of SMPs is at the core of the Institute's inclusive growth agenda for the year. During 2013-14, Small and Medium Practices Committee held meetings to discuss matters relating to the SMPs and sent their recommendations to the Council.

The Institute entered into an agreement with International Finance Corporation ("IFC") to provide Corporate Governance training program to SMPs in order to build their capacity to provide CG services to their clients.

#### **Selected Opinions**

Selected Opinions Volume XIX containing guidance issued to members during the period July 2013 to June 2014 has been uploaded on the Institute's website. The opinions include matters such as:

- 1. Auditors' Report on Going Concern Assumption
- 2. Implication over Change of Name in the Audited Financial Statement
- 3. Incorporation of the Adverse Impact of Decision of Lahore High Court in the Financial Statements
- 4. Waiver For Financial Covenants
- 5. Advance against ordinary shares or share deposit money to be converted into Ordinary Paid-Up Share Capital
- 6. Clarification on application of ISA 600 'Special Considerations - Audits Of Group Financial Statements (including the work of component auditors) (Clarified ISA 600)
- 7. Deferred Taxation Rate
- 8. Technical opinion on IAS 39
- 9. Auditor's OCR Status in case of Co-Audit
- 10. Clarification on ICAP's opinion on accounting for De-Mutualization of stock exchanges

- 11. Valuation of capital work in progress
- 12. Removal of auditors before completion of their term and acceptance of appointment by the proposed auditors
- 13. Opinion regarding Biological Asset under IAS 41
- 14. Query regarding professional clearance letter
- 15. Opinion regarding consolidation of financial statements
- 16. Guidance for treatment of membership card of stock exchange brokers
- 17. Appointment of QCR rated auditor for Stock Brokers
- 18. Exemption from the requirement of preparing consolidated financial statements
- 19. Deferred tax reversal
- 20. Deferred Tax
- 21. Advice on audit report
- 22. Change in inventory cost formula
- 23. Deferred Tax under section 113 of Income Tax Ordinance 2011.
- 24. Technical opinion relating to subsequent sale of an entity and all its assets after reporting date
- 25. Policy for Revenue recognition
- 26. Appointment of consultant for internal audit assignments
- 27. Appointment of external auditors for FATCA Implementation
- 28. Application of liability accounting in respect of foreign currency convertible loans

#### Placement of New Qualified CAs

To facilitate placements of young CAs, the Institute is working closely with the industry and the corporate sector. The following placement initiatives were taken in 2013-2014.

#### 1. Seminar and Job Fair

A job fair for freshly qualified Chartered Accountants was arranged at ICAP Karachi. Eminent speakers from Aga Khan University and Siemens (Pakistan) were invited to address the young CAs. Six companies (Prime HR, The Recruiters, Meezan Bank Ltd, Hasnain Tanweer Associates, Mehran Sugar Mills and AJM Pharma) participated in the job fair. Companies collected resumes and done on the spot screening.

## 2. Unilever Future Leaders' Program (UFLP)

UFLP orientation seminars were organized for the freshly Qualified Chartered Accountants and trainee students to apply for Unilever Future Leaders' Program (UFLP) at Karachi, Lahore and Islamabad on March 2, 9 and 13, 2014 respectively. Around 300 students attended the seminar at all the three centers.

#### 3. Job Portal

An exclusive portal has been rejuvenated as the job portal in January 2014 providing local and international job alerts to the members. The core purpose of this job portal is to identify opportunities for our talented professionals and also support the corporate sector to find suitable employees. A CD containing the CVs of freshly qualified CAs of Summer 2013 and Winter 2013 along with a cover letter from ICAP was dispatched to 125 leading MNCs, SMEs and top listed organizations in Pakistan to improve placements of our professionals and to network with the industry.

### Soft Skills Workshop

A Soft Skills Workshop was arranged for freshly qualified Chartered Accountants on September 13 - 14, 2013 at Karachi and on February 22 - 23, 2014 at Lahore. The workshop was designed to give young members some tips about interviewing techniques, corporate etiquette and presentation skills. The idea was to bridge the gap between the requirements of corporate sector and soft skills of our young members. The workshops included practical sessions on delivering presentations, interviewing, resume writing skills, grooming & social effectiveness and career success tips.

## Digital Library

To facilitate members in continuously updating themself with recent knowledge and trends, a project for digitization of libraries was launched. Working committees in collaboration with SRC and NRC and Institute's management were formed to facilitate and support the work of Regional Committees for digitization.

### Discount / Privileges for Members, Students and Staff

To serve members, students and staff the Institute has arranged privileges/discounts with different brands and service providers. The facilities can be accessed through ICAP website at http://www.icap.org.pk/members/discounts-mou/

#### **ICAP** Website

The website of the Institute was revamped to make it more compatible, interactive and user friendly.



# **Deceased Members**

During the year some of our members left us for the heavenly abode. The Institute shares the loss and deeply empathizes with the pain of the families of the departed members. Members are requested to pray for the following departed souls:

S. No.	Name of Member	Reg No.
1.	Hyder Ali Bhimji	0056
2.	Riaz Ahmad	0069
3.	Abdul Karim Mohammed Aslam Murtaza	0097
4.	Yunus Haji Isa Dada	0246
5.	Mozer Abid Shakir	0271
6.	Mohammed Abu Muzaffar Hasan Hydrie	0301
7.	Haroon Sharif Gogan	0311
8.	Mohammad Abdul Qadir	0334
9.	Prof. Dr. Khawaja Amjad Saeed	0344
10.	Syed Matin Akhtar	0354
11.	Zoaib Akbar Ali Quettawala	0416
12.	Abdullah Bhai T. Dhanerawala	0456
13.	Mohammad Iqbal Kasim Rabadia	0797
14.	Khan Muhammad	0866
15.	Kurnool Mohammad Nizamuddin Feroze	0966
16.	Rafaqat Ullah Babar	1320
17.	Saiyid Afroz Ahmed	1532
18.	Abdul Rashid Mir	1794
19.	Abdul Khalil	1814
20.	Shaikh Fowad Rahim	1905
21.	Ali Hussain	3429
22.	Zafar Majeed	4878

# Year at a Glance - Other Activities

The Institute continued its policy of engaging meaningfully with its members, international standards setters, regional bodies, relevant stakeholders, the government and the regulators at large.

During the year the following steps were taken to further strengthen the relationship of the Institute and the stakeholders.

### Contribution by the Institute at international forums

# Comments on the following IASB Pronouncements were sent during the year:

- a) Exposure Draft: Insurance Contracts (A revision of ED/2010/8 Insurance Contracts)
- b) Discussion Paper: A Review of the Conceptual Framework for **Financial Reporting**
- c) Equity Method in Separate Financial Statements (Proposed amendments to IAS 27)
- d) Annual Improvements to IFRSs 2012-2014 Cycle ED/2013/11

### Comments on the following pronouncements were sent to the IAASB/IESBA:

a) Reporting on Audited Financial Statements: Proposed New and Revised International Standards on Auditing (ISAs)

# **Comments on the Proposed International Education Standard** (IES) 8 Professional were sent to IAESB:

a) Competence for Engagement Partners Responsible for Audits of Financial Statements (Revised)

## Comments on the following pronouncements were sent to the **SECP:**

- Final Draft SECP Electric Power Generation Industry (Cost Accounting Records) Order, 2013
- Draft Corporate Rehabilitation Act
- Draft Guidelines on Compromises, Arrangements and Reconstruction' issued by SECP.
- Draft Principles of Corporate Governance for non-listed companies issued by SECP For Public Comments
- Revision of Auditors' Report Formats of 35A & 35C

### Best Corporate and Sustainability Reports Awards

The Joint Committee of the Institute of Chartered Accountants of Pakistan and the Institute of Cost and Management Accountants of Pakistan had organized the thirteenth Best Corporate Reports Award and Best Sustainability Report Award on August 22, 2013. Overall 1st position was secured by Engro Corporation Limited.

For Best Sustainability Reports, first position was awarded to Lucky Cement Limited and Fauji Fertilizer Company Limited was the Runner up.



# Year at a Glance - Other Activities

The Best Corporate Reporting Award has been updated in line with International best practices to cater need of various stakeholders for better decision making. The objective is to encourage entities to make the corporate information more users friendly and incorporate better transparency in reporting. Since its inception the awards have been received very well and have contributed in enhancing the quality of reporting in Pakistan.

#### SAFA Best Presented Accounts Awards



The South Asian Federation of Accountants (SAFA), Best Presented Accounts Awards and Corporate Governance Disclosure (SAFA BPA & CG) 2012 Awards Ceremony was organized on May 3, 2013 at Islamabad. Twelve companies were nominated by the Institute from amongst the BCR 2012 winners.

The following companies secured positions in their respective category:

- Engro Foods Limited (first position in Manufacturing Sector).
- The Citizens Foundation (first position in Non-Governmental Organizations).
- Askari Bank Limited (second-runner-up in Private Sector Banks).

A number of other Pakistani companies received Certificate of Merit awards in their respective categories. Their names are available on the Institute's website.

The Evaluation Committee for the Best Corporate Reports Awards which is a Sub-Committee of the Joint Committee of the Institute of Chartered Accountants of Pakistan and the Institute of Cost and Management Accountants of Pakistan regularly updates BCR and BSR Criteria. The BCR and BSR Criteria for 2014 which is applicable to the annual reports with the year-end falling in the calendar year 2014, has been placed on the websites of both the Institutes.

### Budget Proposals 2013-2014

The Institute has always played a proactive role in shaping government policies through representations and suggestions by way of pre and post-budget memoranda.



This year, detailed proposals on Direct and Indirect Taxes were developed and submitted to the Government for incorporation in the Federal Budget for the year 2014-2015. The proposals were also sent to the Ministry of Finance, Federal Ministers, the Members of the Standing Committees on Finance, Revenue of the National Assembly and the Senate.

# Year at a Glance - Other Activities

The proposals mainly covered broadening tax base, improvement of revenue collections, confidence building, simplification and removal of ambiguities in taxation laws that would ultimately lead towards promotion of tax culture.

## **Exemption from Filing Tax Returns**

Through Finance Act 2013 amendment was made in Section 114 of the Income Tax Ordinance requiring all members of the Institute, whether resident or non-resident, to file their return of income. This requirement created undue hardship to our members residing abroad as most of them have no Pakistan source of income. To alleviate the hardship, the Taxation Committee of the Institute made representations to the Finance Minister and at different levels of FBR. We are pleased that our efforts bore fruit and the hardship was lifted through the Finance Act 2014.

#### **Awareness Sessions**

It is vital that the Institute and its relevant stakeholders form a strong bond that is concentric as well as withstands the development, for this the institute initiated efforts during the year to reach out to its stakeholders through various seminars and sessions:

#### Revised Standard for Small-sized Entities

The Council has recommended IFRS for SMEs to be applicable to Medium-sized Entities (MSEs) in place of the current Accounting and Financial Reporting Standard (AFRS). Accordingly it was felt that the AFRS which was issued in 2007 required updation for Small-sized Entities (SSEs). The Accounting Standard Committee has developed SSE Standard which was exposed to the membership for comments. The Accounting Standard Committee held workshops at Karachi, Lahore and Islamabad to create awareness amongst the members.

#### Seminar on 'Cash Basis IPSAS'

Seminar on 'Cash Basis IPSAS' was held on April 30, 2014 at ICAP Karachi by SRC in coordination with the Technical Directorate of the Institute. Mr. Mohammad Faheem, Director General FABS, PIFRA and Ms. Hena Irfan from Deloitte were the key note speakers. Mr. Sajjad Haider, Director General PIFRA, Karachi was the Chief Guest.

#### Investigations

The Institute continues its earnest endeavors to dispose off cases within shortest possible time. The Investigation Committee of the Institute is a fact finding body which scrutinizes the complaints and after detailed review and analysis provides its recommendations to the Council for decision.

During the year, seven meetings of the Investigation Committee were held. The Committee after active deliberation and review of the merits of complaints finalized its conclusions on fifty six cases during the year. Out of these fifty six cases, forty cases were dropped by the Committee as in its opinion those cases did not require investigation and sixteen were referred to the Council for decision. The Council disposed off ten cases during the year, out of which seven were closed whereas action was taken on three complaints.

A Manual of decisions on past cases of Professional Misconduct is also under development by the Secretariat in order to provide assistance to the Council and Investigation Committee to decide complaints in consistent manner.

A summary of the complaints received and disposed off during the year is as follows:

Cases at the beginning of the year	97
Complaints received by the Investigation Committee during the year	51
Cases disposed off during the year	(50)
Cases under review at the end of the year	98
Cases under review of the Investigation Committee	87
Cases under review of the Council	11
	98
Cases decided by Council	
Members Reprimanded / Warned with / without Name	2
Removal of Name	1
Cases Closed	7
Total cases decided by Council	10
Cases dropped by Investigation Committee	40
Total cases disposed off during the year	50

## Leadership Development - Stewardship Meeting

Careful stewardship of the operational efficiency has created a healthy working environment for the Institute to embark on major initiatives in the future for the members and students. To derive optimum results for operational effectiveness and efficiency, an Executive Consultative Forum comprising the President - Naeem Akhtar Sheikh, Vice President North - Rashid Ibrahim, Vice President South - Riaz A. Rehman Chamdia, Secretary/Chief Operating Officer - Khalid Rahman, Executive Director, Education and Examinations - Syed Masood Akhtar, Executive Director, Legal and Membership Affairs - Shoaib Ahmed remained operational. Regular stewardship and coordination meetings were also held during the year for the purpose of aligning the departmental goals with that of the Institute, achieving short and medium objectives and expeditious execution of decisions.

### Risk Management

The Institute has developed a risk management framework to confirm and communicate the Institute's commitment to risk management and to establish a consistent framework and protocol for identification, prioritization and reporting of risks and to assign responsibility and accountability for managing risk.

During the year an initial top down risk assessment exercise was carried out to identify the significant risks faced by the Institute and compiled into an initial list with a manageable number of potential risk events, such as:

- changing nature of competitive environment;
- cash flow limitations;
- loss of public trust in the profession;
- inability to attract / retain diverse highly qualified staff;
- · maintaining confidentiality; and
- business continuity.

### **Brand Strengthening and Communication**

To adhere with the spirit of professional development, the Institute's marketing and communication department is conveying meaningful messages for the stakeholders through coherent and focused advertising campaigns, public relations and personal interaction. The Institute is working towards building collaborations with prominent educational institutions and all the activities ensure that the brand promise leads to brand bonding.

The focus of the Institute is to build strong awareness in key target audiences about CA and attract good quality students who can qualify and ensure effective service delivery as accountants, auditors and business leaders. The Institute also played a crucial role as knowledge partner for the fresh members in building soft skills which help to enhance self-confidence and employability.



#### CA Pakistan

In its endeavor to keep abreast with global changes, the Institute of Chartered Accountants of Pakistan has adopted a new corporate slogan "CA PAKISTAN" to rejuvenate its identity. "CA-PAKISTAN", is a new representation and reflection of the Institute's core values, built on 53-years legacy, paying homage to our nation and safeguarding institutional interests. "CA PAKISTAN" will enable ICAP to march ahead by creating a point of differentiation and projecting our core identity "CA". In our strive to compete in the international market, while safeguarding the national and institutional interests, "CA PAKISTAN" will strengthen the image of Institute and will enable us to position ourselves in more effective way in times to come.

#### **Promotional Material**

To strengthen the brand and create more awareness about the CA profession, promotional material was developed to showcase the New Education Scheme. It included ICAP catalogue, brochure, standees, flyers, banners and posters. Wall branding at ICAP centers and RAETs was also developed and displayed. Welcome Kit for newly registered students was developed.

ICAP corporate profile video has been updated and used in conferences, international meetings, website, in counseling sessions and career fairs.

#### Social Media

Surveys give important insights about various aspects of brand and quality of services provided. During the year the Institute has conducted various surveys like Key Factors for Success & Failure in CA Studies - to identify problems encountered by successful students and how they were overcome, Demographic study of ICAP students' enrollment during 2013, brand perception survey - of potential students and Employers Satisfaction Survey.

# Marketing Research

Surveys give important insights about various aspects of brand and quality of services provided. During the year the Institute has conducted various surveys like Key Factors for Success & Failure in CA Studies - to identify problems encountered by successful students and how were they overcome, Demographic study of ICAP students' enrollment during 2013, and brand perception survey - of potential students.

# Media Coverage

Infrastructure initiatives are in top slot of the Institute agenda-being a fundamental requirement for social and professional standing of the profession.

The Institute's events, collaborations and conferences were massively covered by press and electronic media throughout the country. Media Coverage was done through more than 254 pre & post event press releases in the leading English and Urdu dailies. Various events were covered by 31 TV channels including SAMA News, Dawn News, Business Plus, Express News, Waqat TV, City 42 and AAJ News. Congratulatory messages were placed in Dawn, Business Recorder, The Nation, Nawa-i-Waqat and Daily Jang to felicitate successful candidates in ICAP examination while CA promotional Ad and CA Talent Ads was also published in leading newspapers. The Institute Advertisement and Presidential Interview were also published on the front cover of the leading newspapers. A joint interview with President ICAP and President SAFA was also covered by Business Recorder.

#### Human Resources and Administration

To meet the demands emerging from strategic priorities, a review was carried out of the organisation structure with the objective of ensuring that the Institute has the required quality of Human Capital to deliver against the ambitious program, going forward. Certain gaps were identified in the review process which are being filled through fresh recruitment of quality professionals.

Besides, the organization has been structured on functional lines for bringing efficiency and accountability. Moreover, an outside Consultant Abacus has been engaged to conduct organisational assessment and role clarification of key management positions.

# Strengthening the Infrastructure

During the year, concentrated efforts were made to strengthen the Institute infrastructure to meet the growing needs of the professional and students. One of the key area of development was increasing ICAP presence across the country, in this regard the office of the Institute has been opened in Sukkur and Gujranwala. Mirpur (Azad

Kashmir) office is expected to open in the next few months. An office in Quetta is on our priority, however this will need support and cooperation of the Provincial government which is being actively pursued.

#### Renovation of Offices

Various renovation projects were completed including the office face lifting of ICAP Lahore office, City Library Lahore, the Moosa D. Desai Auditorium at ICAP House Karachi, Council and President Room at ICAP Karachi.









### Corporate Social Responsibility

Besides the contributions through Benevolent Fund the report of which is attached separately, financial support was also arranged to the employees and their children intending to do CA under Financial Assistance Program.

## Training & Development

Strong need for quality training is vital for a strong professional excellence. To achieve this goal following programs have been steered during the year.



- Training Need Analysis was conducted for all staff members.
- More than 26 staff members attended various training programs during the year at renowned training organizations like Green Berry Pakistan, IFC, PIM, Learning Minds Group, PICG, ITM, PSTD etc.
- 2<sup>1/2</sup> days training session on "Living Leadership" was organized for ICAP senior management where 24 staff members attended the interactive training program.
- A day long training session on Time and Stress Management was organized for ICAP staff. 23 staff members attended this interactive training session.

#### Hai Policy

Mr. Muhammad Naseer, Guard – Islamabad Office will be performing Hajj in 2014 under ICAP Staff Hajj Scheme and Mr. Asad Shahzad, Deputy Manager – Publication Department has been selected through balloting to perform Hajj in 2015.

#### Recreational Activities

A Picnic and Inter ICAP Tape Ball Cricket Tournament is organized for ICAP employees on an annual basis. The Institute also organizes and takes part in other tournaments such as Inter Firm Cricket Tournament.

# Whistle Blowing Policy

In order to enhance good governance and transparency, this policy has been developed to help employees report legal and ethical issues like fraud, corruption or any other unlawful conduct or dangers to the public or the environment.

# Code of Conduct for Employees

ICAP follows a policy of conducting its business with honesty, integrity, trust and in accordance with the highest professional, ethical and legal standards. The Code of Conduct helps in implementation of the ICAP's business principles by establishing certain minimum standards of behavior in key areas. The Code applies to all employees of the Institute.

### Green Office / Energy Conservation

The Institute is committed to a policy of energy efficiency and energy conservation. This policy identifies energy conservation as a significant issue for ICAP and outlines steps to manage and reduce energy consumption in a manner that is consistent with the ICAP's mission and goals for good corporate governance and public service.

To meet the challenge, the Institute's lighting system has been converted to the LED energy efficient panels to reduce energy consumption in order to preserve resources for the future and reduce environmental pollution. Also Invertor based Air Conditioners are being installed at ICAP Auditorium Karachi to converse energy.

## **Existing Strength of Staff**

This year the Institute inducted 17 individuals including qualified Chartered Accountants, MBAs and Masters. This year the total staff strength was 193.

STRENGTH OF ICAP EMPLOYEES								
Department	Management Staff	Non Management Staff	Total					
SOUTH								
Karachi	120	29	149					
Sukkur	1	0	1					
NORTH								
Islamabad	9	3	12					
Lahore	21	4	25					
Multan	1	1	2					
Faisalabad	1	1	2					
Peshawar	3	0	3					
Sub Total	156	38	194					

## **Information Technology**

The Institute has been constantly taking a number of IT initiatives so as to keep the members abreast with the latest technology and help them offer exemplary services. In order to bring the members closer and provide a better brand equity to our members following measures were taken during the year.

#### Formation of IT Committee

IT Committee has been formed by the Council. This initiative will bring significant improvement in overall IT functions of the Institute.

#### **ERP System**

As the Institute grows, enhancements to its vital information technology are necessary to increase all aspects of efficiency and membership communication. Enhancement of the ICAP-ERP system is an ongoing process through which new modules are developed and linked to the main database. The existing modules are also updated according to the changing requirements of the Institute. User Manuals have been developed for assistance of the staff.

#### Communicating Through Technology

To improve work-life balance and reduce time spent in travel, the Institute encourages use of audio and video conferencing facilities. These facilities were available at its Karachi, Lahore, Islamabad and Peshawar centers and have now been extended to Faisalabad and Multan.

## Integration with Bank Payment Gateway

The Institute's website has been integrated with Bank Payment Gateway in a bid to improve the online payment process. With this integration, the students can now also avail the online payment option through Master or Visa Credit / Debit Card.

# Year at a Glance - Acknowledgement

The Council would like to place on record its sincere gratitude to all members in general and those who served in various committees of the Institute in particular for their support, dedication and help they extended in policy formation.

The Council would also like to thank the Federal Government, the Securities and Exchange Commission of Pakistan, the Federal Board of Revenue, the State Bank of Pakistan, Auditor General of Pakistan Office and other government organizations for their continued support.

The Council expresses its appreciation for the work done by Mr. Abdul Hameed Chaudhri, and Mr. Qasim Ebrahim Causer, in their capacity as the auditors of the Institute.

The Council also gratefully acknowledges the active role played by Audit Committee, Quality Assurance Board and Benevolent Fund Management Committee in their respective areas.

The Council would also like to acknowledge the contributions made by the respective Regional Committees in strengthening the image of the Institute and for their whole hearted support.

The Council would like to take this opportunity to express its appreciation to the Institute's staff for their continuous hard work and dedication and for helping the Council in discharging its responsibilities.

By the order of the Council

Khalid Rahman Secretary Karachi, August 25, 2014

# Report of the Quality Assurance Board (QAB)

This is the ninth report of the Quality Assurance Board (QAB). The QAB performs its functions and discharges its responsibilities in accordance with the Framework of the QCR Program. The QAB was reconstituted by the Council in April 2014 while the revised Framework for QCR Program is under consideration of the Council. With new members in place, the Board is confident to raise the bar of audit quality in Pakistan to its new heights through a more transparent and effective QCR Program.

The objectives of the QCR Program would remain focused to determine whether the audit firms in Pakistan:

- (a) are conducting the audit engagements in accordance with relevant professional standards and applicable legal and regulatory requirements; and
- (b) have established, documented and implemented adequate policies and procedures for quality control within the firms in accordance with the requirements of ISQC-1.

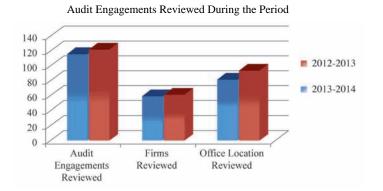
The QAB is committed to set the benchmark for the highest ethical and professional standards and monitoring its compliance through the defined QCR Program.

# QCR of Audit Engagements

During the period from July 1, 2013 to June 30, 2014, reviews of 62 firms took place. This entailed 125 audit engagements at 93 office locations spread over Karachi, Lahore, Islamabad, Rawalpindi, Peshawar Faisalabad, Multan, Hyderabad, and Gujranwala as compared to 61 firms last year entailing 117 audit engagements at 83 office locations.

As mentioned above, 125 audit engagements were reviewed out of which 47 were listed companies while 78 were non-listed companies.

Out of 62 firms reviewed during the period, conclusions of 27 firms were "supported by appropriate audit evidence" while the conclusions of 17 firms were "not supported by appropriate audit evidence". QCR Reports of 18 firms are in the process of approval by the QAB.



As on June 30, 2014, 100 firms were listed on the Institute's website, having satisfactory QCR rating. Out of which 60 firms have audits of listed clients while 40 firms have audits of unlisted company.

During the year 09 new firms offered their audit working paper files for review and the QCR conclusions of 02 firms were "supported by appropriate audit evidence". While QCR Report of 01 firm is in the process of approval by the QAB.

During the period under review 01 firm was removed from the list of QCR Rated Firms and early reviews of 04 firms were also decided by the QAB.

# Report of the Quality Assurance Board (QAB)

#### Firms' Review Under ISOC-1

Quality control plays a pivotal role in enhancing users' confidence in the services provided by a Chartered Accountant firm. A robust system of quality control addresses quality control with respect to engagement performance as well as leadership responsibilities for quality within the firm, compliance with relevant ethical requirements, acceptance and continuance of client relationships and specific engagements, human resources and monitoring.

During the period under review, 23 firms were reviewed under ISOC-1.

#### **SMP Seminars**

During the period under review, the OAD in collaboration with the Regional Committees of the Institute held four seminars on Going Concern, Auditor's Report, Audit Evidence and Audit Planning and Risk Assessment. The seminars were attended by a good number of participants who actively participated in the sessions.

# Annual Report of OAB

The second Annual Report of the OAB has already been issued, covering frequent significant findings noted during various QCR visits during the year 2012-13.

The work on third Annual Report of the QAB activities has commenced which is expected to be issued soon. Members are requested to send their feedback on the report and let us know what further contents would they like to see in future QAB Annual Reports.

### **Concluding Remarks**

I would like to take this opportunity to express my sincerest appreciation for the invaluable contribution of the members of the outgoing QAB. I look forward to their continued support towards other activities of the Institute.

I would further like to thank all the members of the Board and the Quality Assurance Department for their contribution and support which assisted the Board in carrying out its functions in an effective and efficient manner.

In the end, I would like to invite active participation of not only Board members but of all the members of ICAP, especially our colleagues in audit firms to come forward with new and innovative ideas for improvements in the quality of audit in Pakistan. It is a joint effort and cannot be achieved without contributions by all stakeholders. Let's make it better, let's go ahead.

"Quality is never an accident, It's always the result of Intelligent effort"

(John Ruskin)

Mohammed Adnan Afaq Chairman, Quality Assurance Board

Karachi, July 9, 2014

# Report of the Audit Committee

Audit Committee of the Institute was constituted with an aim to assist the Council in fulfilling its oversight responsibilities towards the integrity of Institute's financial statements, effectiveness of the system of internal controls and risk management and efficiency of internal and external audit processes.

The Audit Committee comprised of five members, three being independent non-council members including the Chairman who is also a Past President of the Institute.

The Committee met six (06) times during the year ended June 30, 2014.

Besides Head of Internal Audit, who also acted as the Secretary to the Audit Committee, Secretary / COO and other senior management personnel were invited in the meetings when the business of the Committee required so. The Committee also held meetings with the External Auditors.

The key responsibilities of the Committee include monitoring the integrity of the Institute's financial statements, reviewing the effectiveness of the internal controls and risk management process, reviewing and monitoring the Internal and External Auditors' independence and objectivity and the effectiveness of the audit process and monitoring the effectiveness and compliance of the Whistle Blowing Policy.

The full Terms of Reference (TOR) of the Committee are available on the Institute's website.

#### Work carried out by the Audit Committee during the year 2013-14

#### (i) Review of the Financial Statements of the Institute

The Committee reviewed the quarterly, half yearly and annual financial statements of the Institute before recommending for approval of the Council.

Relevant Executives and External Auditors were invited in the meetings when financial statements were discussed to advise the Committee on the financial results / highlights and significant matters relating to the financial statements.

During the course of its review, the Committee considered the quality of accounting policies, reasonableness of accounting estimates and judgments and the disclosures in the Institute's financial statements and appropriate recommendations were made to the Council.

## (ii) Internal Control and Risk Management

The Committee has an ongoing process for reviewing the effectiveness of the system of internal controls. During the year under review, the Committee assessed effectiveness of the Institute's internal controls and risk management systems and made necessary recommendations to the Council to further strengthen the systems.

# Report of the Audit Committee

#### (iii) Internal Audit

The Committee also reviewed the effectiveness of Internal Audit Function on a regular basis.

During the year, Internal Audit Plan was reviewed and approved by the Committee. The Committee also considered the Internal Audit reports summarizing audit findings, recommendations and management response there against.

All significant observations / recommendations along with management responses and implementation status were reported to the Council.

#### (iv) External Audit

The Committee during the year had three (03) meetings with the External Auditors.

In these meetings, the Committee discussed External Auditors' plan, key risks identified and their findings from the review of half yearly financial statements and the audit of annual financial statements.

The Committee also assessed the independence, objectivity and performance of External Auditors and made recommendations to the Council, for it to put to the members for approval in AGM, in relation to the reappointment of the existing External Auditors of the Institute.

### (v) Whistle Blowing Policy

The Council approved Whistle Blowing Policy of the Institute in March 2014 which allows the Institute's employees to raise their concerns, if any.

The Audit Committee is responsible for monitoring the effectiveness of the Whistle Blowing Policy.

#### (vi) Terms of Reference (TOR)

The TOR of the Committee was reviewed and changes were recommended to the Council for approval.

The Committee takes this opportunity to place on record its gratitude to Institute officials for assisting the Committee in the effective discharge of its responsibilities.

Ahmed Dawood Patel Chairman, Audit Committee Karachi, August 6, 2014

# Report of the ICAP Benevolent Fund

The Institute of Chartered Accountants of Pakistan Benevolent Fund (The Fund) is an important and independent function of the Institute of Chartered Accountants of Pakistan (ICAP). The affairs of the Fund are managed by an independent committee constituted by the Chairman of the Fund who is nominated by the Council of the ICAP each year. The Fund was established in 1972 with a purpose to provide financial assistance and grants to financially distressed members as well as families of the deceased members to enable them to have a respectable living, support education of their dependent children, marriage of their daughters and to meet their medical needs. The Fund has been undertaking this function with commitment and sincerity of purpose since inception.

In addition to meeting its sacred obligation of identifying the deserving families and providing financial grants, the Fund also undertakes special projects for the benefit of the members. A brief account of the performance of the Fund during financial year 2013-14 appears below:

#### Financial Assistance

The Fund has constituted visiting sub-committees in Southern and Northern regions to assess / verify the needs of deserving families of deceased members and living members in distress. On receipt of the information about death of a member or a living member in distress, sub-committee of two members visits the family to offer condolence on behalf of the Institute. Based on need analysis, recommendations are put before the Committee, which after due consideration takes decision on the merit of each case.

During the year under report, the Fund extended financial assistance of Rs. 9,369,452 to twenty one families (including 6 living members) compared to assistance of Rs. 8,177,200 provided to twenty one families (including 4 living members) during the preceding year.

Average assistance per family comes to Rs. 37,180/- per month during the current year. In comparison, average assistance per family in the preceding year was Rs. 32,450/- per month.

The Management Committee of the Fund reviews the level of assistance biannually in December and June. The Committee in its meeting held on June 26, 2014, approved financial assistance of Rs. 12,084,000 to twenty three families (including 6 living members) for the ensuing year 2014-15. This approximates to Rs. 43,783 per month per family on an average.

### Group Life Insurance Scheme

The Committee has been constantly striving for providing hassle free life insurance cover to members of the Institute at the most economical price. While renewing the arrangements for ensuing year 2014-15, the Committee was not only able to enhance the sum insured limit from Rs. 5 million to Rs. 7 million but also got a waiver of the medical examination for members up to the age of 65 years, previously available up to maximum age of 55 years. The Committee also negotiated better rates of premium for members up to the age of 60 years for which premium has been reduced from Rs. 3.25 to Rs. 2.85 per thousand rupees sum insured. Further, a reduction from Rs. 2.95 to Rs. 2.73 per thousand rupees sum insured for age group 60 to 64 years has been negotiated. Rate of premium for age group 65 to 69 years has been kept at the previous level.

Since takaful cover will be provided on enrollment only and without any other requirements, the Committee is hopeful that level of participation in the policy will rise accordingly. All members are encouraged to participate in the scheme.

# Report of the ICAP Benevolent Fund

## Group Health Care Scheme

While renewing the arrangements for the year under report, due to better services and satisfactory performance of previous two terms, AsiaCare was again considered as a preferred service provider. 1370 persons participated during the year under report as compared to 1900 persons enrolled during the previous year. Claims of Rs.13 million were settled by Asia Care at the close of financial year and is expected to increase further by the time policy term ends on July 31, 2014. This includes the amount of claims directly settled by the panel hospitals and claims reimbursed to members. Overall premium of Rs.8.50 million was recorded at the close of financial year.

For the ensuing year 2014-15, the renewal has been made in favor of Habib Insurance Co. Ltd. considering their best proposal offering substantial increase in benefits at a lower premium as compared to other bidders.

The details have been circulated to members through email, newsletter and brochures. Details have also been posted at the website of the Institute www.icap.org.pk/members/bf/gbs

# **Fund Raising Events**

The Fund operates on the concept of self-reliance. Members' contributions and income from investments are the primary sources for the Fund to meet its objectives. However, donations from the Institute, its members and firms also play an important role in strengthening the Fund base.

Three sub-committees have been formed in Karachi, Lahore and Islamabad for the purpose of organizing events to raise funds in order to augment and strengthen the Fund's base.

### Acknowledgements

On behalf of the Management Committee of the ICAP Benevolent Fund, I gratefully acknowledge the valuable contribution to the Fund, of Rs. 1 million approved by the Council of the Institute for the year under report. This will strengthen the Fund in its efforts to provide maximum support to the members in distress and families of the deceased members particularly in the years to come when the quantum of this support is likely to increase substantially owing to increase in number of such cases and the ever increasing inflation. The Committee firmly believes that this contribution will continue from year to year as a regular feature.

In the end, on behalf of the Management Committee of the Fund, I would like to thank the members, the President, the Council members. and Management and staff of the Institute for their continued cooperation and support. I am also thankful to my colleagues at the Committee for their continued support and dedication.

Khaliq-ur-Rahman Chairman ICAP Benevolent Fund

# Report of the Northern Regional Committee

Chartered Accountants are founders of the accountancy profession and have led its global development. Northern Regional Committee (NRC) provides a platform to the ICAP members by keeping them abreast of the latest changes, broaden their skills and be more effective in their professional work. NRC encompasses all members from Punjab and Khyber Pakhtunkhwa (KPK) and federal capital Islamabad.

### Continuous Professional Development (CPD)

Focused CPD opportunities are created were provided in the entire northern region during the year 2013-2014. Various Discussion Forums, workshops and seminars throughout the region were arranged by the CPD Committees which have proved beneficial in enhancing and polishing the skills of the members.

Discussion Forum on "Punjab Sales Tax and Recent Amendments in Federal Sales Tax Act" & on "Accounting & Financial Reporting Standard (AFRS)" for Small-Sized Companies, seminars and workshops on International Financial Reporting Standards (IFRS) and International Standards on Auditing (ISA) were conducted during the year. Likewise, various programmes like New Challenges on Corporate Reporting, Financial Statements Presentation & Disclosure as well as Code of Corporate Governance along with ISAs Workshops were also held with special emphasis on practical application. This enabled our members to develop an advanced understanding of upto-date knowledge of IFRSs and ISAs and would help them apply the aquired knowledge to their respective work places.

Taxation and Secretarial Practices in Pakistan was also focused in the CPD activities. In this regard, "Punjab Sales Tax and Recent Amendments in Federal Sales Tax Act" was the most interesting one. Post Budget seminars were conducted in order to keep the members abreast of the changes made in the much anticipated Finance Bill 2014-15. Other similar activities were organized on "Managing

Human Capital", "Zakat Today and Alternate to Interest". The topics like "Rules of the Corporate Governance for the Public Sector Companies" & "Driving Corporate Performance through Balanced Scorecard" etc. were also discussed and appreciated by the valued members.

#### Recreational Activities

Keeping in mind the objective of organizing social events for the members and their families, a family Get Together at Megazone, Fatima Jinnah Park F-9 Islamabad was arranged which included brunch/Lunch and fun activities for members and their families. A similar event in Lahore is planned after Eid ul Fitr holidays.

#### Libraries

The Committee has maintained six libraries functioning in Islamabad, Lahore, Peshawar, Faisalabad and Multan. All out efforts have been made to improve and modernize the existing resources and add new facilities wherever required. The book listing has been made and updated as demanded by the respective library committees. The students service and complain desk has been set up in each library to receive demand for procuring books not available in the library. NRC floated an idea of "e-Library", "e-Learning" and "e-Career and Recruitment" to the President ICAP. The idea was well received and an "e-library" icon on ICAP web portal was established as a first step. The initiative is currently under process.

### Chartered Accountants Student Association - North (CASA)

For facilitation and nurturing CA students, CASA-N organized CASA Cricket Tournament in March this yearAan overwhelming response and positive feedback were received. Twelve teams from various firms participated in this activity and number of students from different firms visited and appreciated the event.

# Report of the Northern Regional Committee

Another milestone of CASA-N activities has been the arranging of a session" Open Forum", thereby providing an opportunity to the students to interact with the Council Members & ICAP Officials for sharing their views and highlighting their issues and concerns. Students found it to be very useful and productive. Several seminars & workshops were conducted by CASA North throughout the year, which greatly benefitted everyone particularly the students.

### Acknowledgement

I would like to express my sincere gratitude and thanks to all the members, in general; and, those who served on various committees, in particular, for their extended support, dedication and help in carrying out informative, attractive and diverse activities through the year. In this respect CASA Management Committee as well as CPD and Library Committees of various cities merit to have my special thanks.

I would also like to show appreciation on the contributions made by all the guest speakers in CPD seminars and would look forward to having their participation in future events.

I take this opportunity to be grateful to the ICAP President, Vice President (North), Council Members, Regional Directorate and the Institute's staff for their valuable guidance and support for the smooth running of NRC affairs.

For and on behalf of the Committee.

Kamran Iqbal Butt Chairman, Northern Regional Committee

# Report of the Southern Regional Committee

The newly elected Southern Regional Committee (SRC) of the ICAP for the term 2013-2017 took charge effective from September 16, 2013. After assuming office, the SRC began by engaging the members to obtain their feedback for preparing its road map. The road map was also presented to the ICAP President, Council and COO in a meeting held in March 2014 and was found to be aligned with Council objectives.

#### **New Initiatives**

The SRC took the following initiatives:

- 1. A monthly communique by the Chairman SRC to the members. This included updating members about upcoming events and events which have taken place in the preceding month. The key purpose has been to keep members engaged by establishing a communication channel to understand their preferences and feedback to be considered for future programs.
- 2. A Post event communique by the CPD convener keeping members updated on the event who could not attend.
- Strengthen the ICAP Secretariat by hiring a qualified and trained CPD Consultant.
- Focus on improving the ICAP brand image by improving the quality of event brochures, back drops and venue ambiance.
- Attention to press releases to further improve ICAP visibility in the media.

## Corporate Social Responsibility (CSR)

The SRC believes that we as a fraternity need to join hands in giving back to the community, for which we organized a Blood Donation Drive, themed "Share...Don't Shed", in collaboration with the Indus Hospital Blood Centre.

#### Social Events

We also hold close to us the aim of promoting social activities and networking for members and their families. In this regard, the SRC organized a pioneering literary evening featuring Mr. Ata-ul-Haq Qasmi, a renowned columnist. In the event four NGO's were also invited to show cause their work and efforts. The event was highly appreciated by the members. Following the tradition of the previous years, we hosted the "Annual Family Get-together" for members and families at Sindbad.

#### Continuous Professional Development (CPD)

Whilst planning for professional development, we have strived to ensure that a diverse range of topics are carried out from SRC platform. This year the SRC organized 19 seminars and workshops focusing on professional development on various subjects such as the IMF, Corporate Governance, Sustainability Reporting, Strategy, Tax, Financial Supply Chain, Audit and Public Sector. The seminars were attended primarily by members and non-members as well.

#### Certificate Distribution Ceremony

The bi-annual Certificate Distribution Ceremony was held for the newly qualified Chartered Accountants themed "Don't Limit your Challenges, Challenge your limits" and "To achieve you must believe". In both the events the newly qualified were accompanied by their parents.

## Chartered Accountants Student Association - South (CASA-S)

The CASA, CA Students Conference 2013 "I am more than a number" was successfully organized in a very short time frame. Amongst other highlights were the elections and appointment of the management committee of the Chartered Accountants Students Association, South (CASA-S).

## Acknowledgement

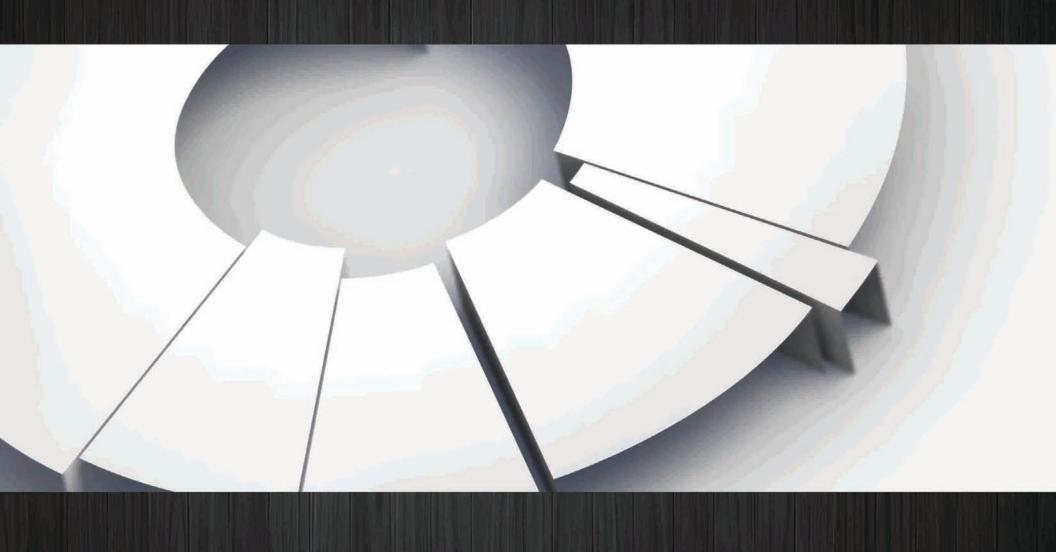
On the concluding note, I would like to thank the Sitting President, Past Presidents, Council Members, Fellow Members, ICAP COO and ICAP Secretariat for their support, guidance, encouragement and patronage.

My special thanks also goes to SRC members, SRC Secretariat and especially to CPD Convener for their throughout support and excellent contribution.

For and on behalf of the Committee.

Muhammad Junaid Shekha Chairman, Southern Regional Committee

# FINANCIAL HIGHLIGHTS



# Financial Review

#### Results

The Institute achieved surplus of Rs. 60.5m for the year (2013: Rs. 79m). Total revenue and other income rose by 16% to Rs. 532.85m, while expenditure increased by 26% to Rs. 472.34m.

### Income and Expenditure

The increase in members' subscription of Rs. 10.78m over the 2013 result derived from 5% increase in membership fee combined with increased number of members of 7%.

Revenue from examination and other fees rose by 17% to Rs. 303.06m. Education and training fees increased by Rs. 17.32m.

The increase in expenditure of Rs. 92.18m over 2013 result was mainly due to study packs impacting Rs. 32.48m and increase in salaries, rent, repair and maintenance.

# Capital Expenditure

Capital expenditure totaled Rs. 70.56m, which was predominantly development cost of study packs amounted Rs. 21.1m, office equipment, vehicles and renovation.

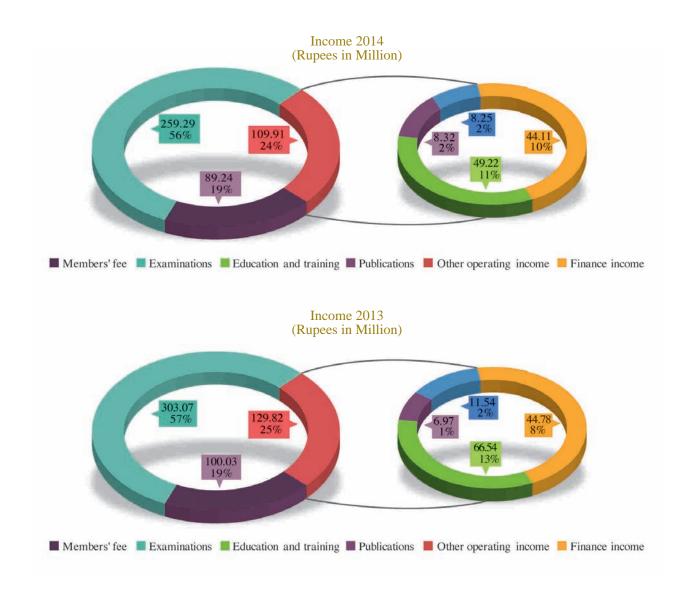
#### **Financial Position**

Net assets at 30 June 2014 were Rs. 639.68m, an increase of Rs. 60.5m on the 2013 position. At balance sheet date, the Institute had cash and bank balances of Rs. 45.84m while total investments marked at 414.3m.

Loans and receivables at balance sheet date remains stable, with debtors expected to be recovered in normal course of business, and with adequate provision for any debt considered doubtful.

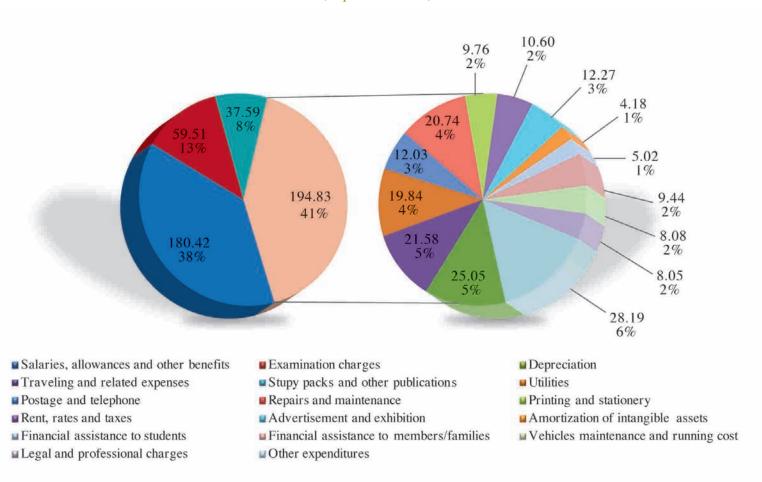
Fees in advance includes Rs. 25.24m relating to the payments received from members for the annual subscription of financial year ending 30 June 2015.

# **Income Composition**

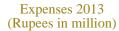


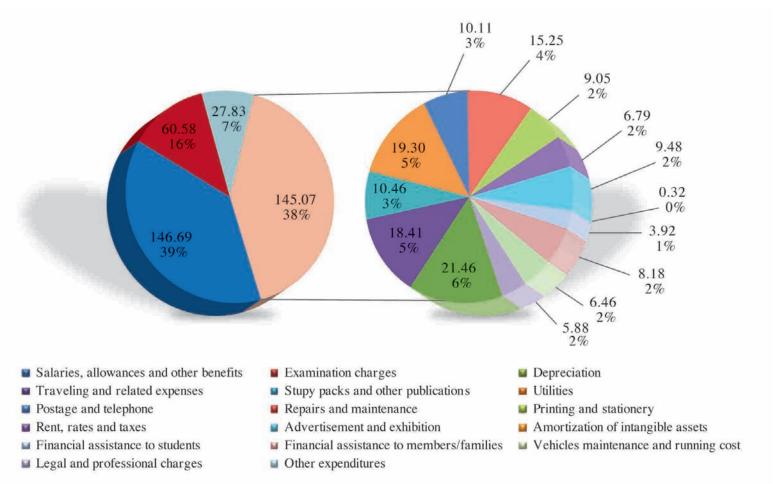
# **Expense Composition**

## Expenses 2014 (Rupees in Million)



# **Expense Composition**

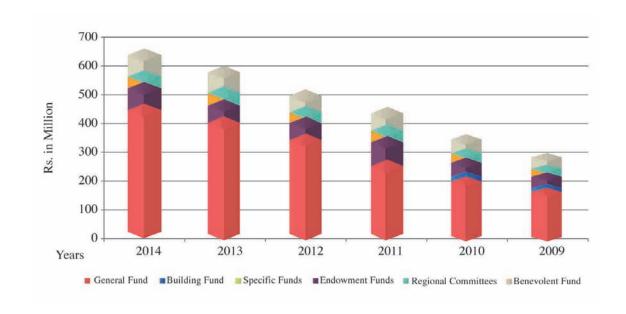




# Six Years' Summary

# **Summary of Financial Position**

Descriptions	2014	2013	2012	2011	2010	2009
General Fund	452	406	350	273	203	171
Building Fund	-	-	-	16	16	16
Specific Funds	4	3	3	3	4	4
Endowment Funds	71	70	59	55	52	40
Regional Committees	36	33	31	28	24	21
Benevolent Fund	77	67	58	50	45	40

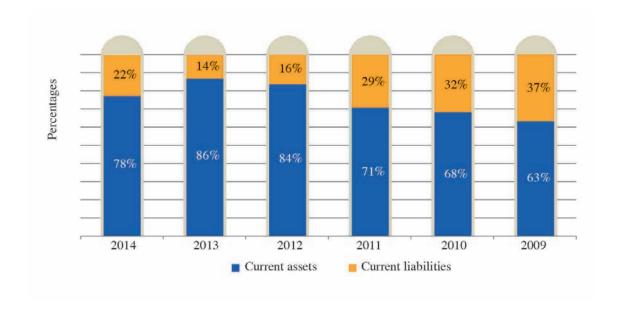


# Six Years' Summary

# Summary of Assets & Liabilities

Descriptions	2014	2013	2012	2011	2010	2009
Property, plant and equipment	225	184	168	155	162	162
Long term assets	159	92	111	194	128	86
Current asset	359	361	273	129	103	104
Current liability	104	57	52	54	48	60
Net current assets	255	304	221	76	55	33

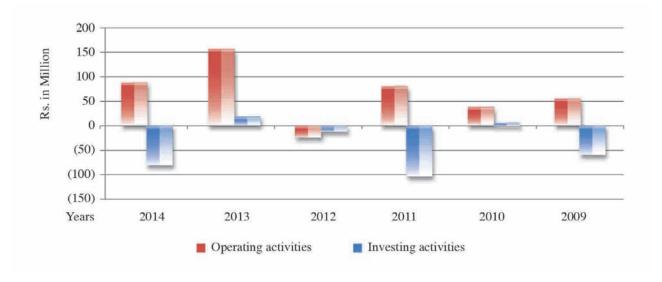
# Current Assets 'vs' Current Liabilities



# Six Years' Summary

# Summary of Cash Flows

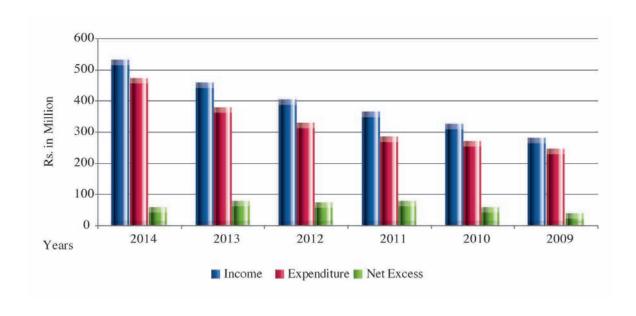
Descriptions	2014	2013	2012	2011	2010	2009
Cash and cash equivalents						
at the beginning of the year	192	17	51	74	31	33
Cash flows from Operating activities	88	60	(23)	80	38	56
Cash flows from Investing activities	(80)	115	(11)	(103)	6	(58)
Net Change in cash and cash equivalents	8	175	(34)	(23)	44	(2)
Cash & cash equivalents						
at the end of the year	200	192	17	51	74	3



# Six Years' Summary

## Summary of Income & Expenditure

Descriptions	2014	2013	2012	2011	2010	2009
Income Expenditure	533 472	459 380	403 328	366 286	327 269	281 243
Net Excess	61	79	75	80	57	38



# Six Years' Summary

ummary of Travelling and related Expenses						Rupees in '000
Category	2014	2013	2012	2011	2010	2009
OVERSEAS TRAVELLING						
International Federation of Accountants (IFAC) Members of the Council Members of the Committee Staff of the Institute  Confederation of Asian and Pacific Accountants (CAPA)	2,865 541 - 3,406	3,268 223 - 3,491	3.111 455 - 3,566	4,274 1,278 - 5,552	2,407 684 273 3,364	2,757 - 272 3,029
Members of the Council Members of the Committee Staff of the Institute	726 - - 726	879 - - 879	1,581 - - 1,581	827 - - - 827	488 582 - 1,070	551
South Asian Federation of Accountants (SAFA)	720	077	1,501	027	1,070	331
Members of the Council Members of the Committee Staff of the Institute	2,163 - 321 2,484	606 - 110 716	1,335	761 - - 761	719 392 170 1,281	1,650 805 768 3,223
Professional Accountants in Business (PAIB)	2,404	710	1,333	701	1,201	3,223
Members of the Council Members of the Committee Staff of the Institute	- - -	1,068 - - - 1,068	884 - - - 884	267 - - 267	- - -	
Others	-	1,008	004	207	-	-
Members of the Council Members of the Committee Staff of the Institute	1,297 - 1,841 3,138	127 - 1,182 1,309	575 922 1,618 3,115	432 227 506 1,165	713 526 516 1,755	1,153 44 843 2,040
Sub Total	9,754	7,463	10,481	8,572	7,470	8,843
LOCAL TRAVELLING						
Members of the Council Members of the Committee Staff of the Institute Sub Total	5,220 786 5,819 <b>11,825</b>	5,510 798 4,641 <b>10,949</b>	4,616 846 3,028 <b>8,490</b>	4,148 666 1,922 <b>6,736</b>	4,813 816 1,465 <b>7,094</b>	3,213 1,425 3,008 <b>7,646</b>
Grand Total	21,579	18,412	18,971	15,308	14,564	16,489

# Vertical Analysis

Rupees in million

	2014	%	2013	%	2012	%	2011	%	2010	%	2009	%
ASSETS AND LIABILITIES												
Property, plant and equipment Other Long term assets Current assets Current liabilities	225 160 359 (104)	35 25 56 (16)	184 91 361 (57)	32 16 62 (10)	168 111 272 (51)	34 22 55 (10)	155 194 129 (53)	37 46 30 (12)	162 128 103 (48)	47 37 30 (14)	162 86 104 (60)	55 30 36 (21)
Net assets	640	100	579	100	500	100	425	100	345	100	292	100
REPRESENTED BY												
General Fund Building Fund Specific Funds Endowment Funds Regional Committees Benevolent Fund	452 - 4 71 36 77	71 - 1 11 6 12	406 - 3 70 33 67	70 - 1 12 6 12	350 - 3 59 31 57	70 - 1 12 6 11	273 16 3 55 28 50	64 4 1 13 7 12	203 16 4 52 24 46	59 5 1 15 7 13	171 16 4 40 21 40	58 5 1 14 7 14
	640	100	579	100	500	100	425	100	345	100	292	100
INCOME & EXPENDITURES  Income Expenditure Operating Surplus	533 472 61	100 89 11	459 380 79	100 83 17	403 328 75	100 81 19	366 286 80	100 78 22	329 264 65	100 80 20	281 243 38	100 87 13

# Horizontal Analysis

Rupees in million Change over preceding year (%)

	2014	%	2013	%	2012	%	2011	%	2010	%	2009
ASSETS AND LIABILITIES											
Property, plant and equipment Other long term assets Current assets Current liabilities	225 160 359 104	23 76 (1) (82)	184 91 361 (57)	10 (18) 33 (12)	168 111 272 (51)	8 (43) 111 (4)	155 194 129 (53)	(4) 52 25 (10)	162 128 103 (48)	- 49 (1) (20)	162 86 104 (60)
Net assets	640		579		500		425		345		293
REPRESENTED BY  General Fund Building Fund Specific Funds Endowment Funds Regional Committees Benevolent Fund	452 - 4 71 36 77	11 - 33 1 9 15	406 - 3 70 33 67	16 - - 19 6 18	350 - 3 59 31 57	28 (100) - 7 11 14	273 16 3 55 28 50	34 - (25) 6 17 9	203 16 4 52 24 46	19 - - 30 14 15	171 16 4 40 21 40
	640		579		500		425		345		293
INCOME & EXPENDITURES  Income Expenditures Operating Surplus	533 472 61	16 24 (23)	459 380 79	14 16 5	403 328 75	10 15 (6)	366 286 80	11 8 24	329 264 65	17 8 72	281 243 38

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

Oasim E. Causer

Chartered Accountant 2nd Floor, Block C, Lakson Square, Building 1, Sarwar Shaheed Road, Karachi-74200

### Introduction

We have audited the accompanying financial statements of THE INSTITUTE OF CHARTERED ACCOUNTANTS OF PAKISTAN (the Institute) which comprises the balance sheet as at June 30, 2014, and the related statement of comprehensive income, statement of cash flow and statement of changes in funds for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the approved accounting standards as applicable in Pakistan and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the Abdul Hameed Chaudhri

Chartered Accountant H.M. House 7 Bank Square Lahore.

assessment of the risk of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Institute as of June 30, 2014 and of its financial performance, its cash flows and changes in funds for the year then ended in accordance with the approved accounting standards as applicable in Pakistan.

Oasim E. Causer Chartered Accountant Karachi

Dated: August 07, 2014

Abdul Hameed Chaudhri Chartered Accountant Lahore





# Balance Sheet As at June 30, 2014

	Note	2014	2013 pees in '000
		Kuj	pees III 000 ·····
NON-CURRENT ASSETS			
Property, plant and equipment	5	225,038	183,561
Intangible assets	6	17,805	3,875
Long term investments	7	134,236	81,853
Loans, advances and deposits	8	7,334	5,874
		384,413	275,163
CURRENT ASSETS			
Stock of study packs, publications and souvenirs	9	11,829	6,778
Short term investments	10	280,040	314,621
Loans, advances, prepayments and other receivables	11	21,728	11,676
Cash and bank balances	12	45,841	28,336
		359,438	361,411
CURRENT LIABILITIES			
Creditors, accrued expenses and other liabilities	13	44,770	24,236
Fee and charges received in advance	14	59,400	33,171
		104,170	57,407
NET CURRENT ASSETS		255,268	304,004
CONTINGENCIES AND COMMITMENTS	15		
NET ASSETS		639,681	579,167
REPRESENTED BY:			
General Fund		452,199	405,888
Specific Fund		3,520	3,292
Endowment Funds		71,046	70,283
Regional Committees		35,894	33,053
Benevolent Fund		77,022	66,651
		639,681	579,167

The annexed notes from 1 to 34 form an integral part of these financial statements.

# Statement of Comprehensive Income For the year ended June 30, 2014

	Note	<b>2014</b> Rupees in '0	2013
INCOME		Kupees III (	)00
Members' subscription	16	100,029	89,245
Examination and other fees	17	303,065	259,285
Education and training fees	18	66,536	49,221
Publications	19	6,966	8,322
Other income	20	11,536	8,249
· · · · · · · · · · · · · · · · · · ·		488,132	414,322
EXPENDITURE			7-
Salaries, allowances and other benefits	21	180,415	146,691
Examination charges		59,512	60,579
Depreciation	5.2	25,053	21,462
Travelling and related expenses	22	21,579	18,412
Study packs and other publications	23	37,588	10,455
Utilities		19,837	19,297
Postage and telephone		12,035	10,107
Repairs and maintenance		20,738	15,250
Printing and stationery		9,761	9,046
Rent, rates and taxes		10,597	6,795
Advertisement and exhibition		12,268	9,485
Amortisation of intangible assets	6	4,181	324
Financial assistance to students	24	5,022	3,917
Financial assistance by benevolent fund		9,437	8.177
Vehicles maintenance and running cost		8,079	6,455
Legal and professional charges		8,046	5,885
Others	25	28,192	27,825
omers	25	472,340	380,162
Excess of income over expenditure before finance income		15,792	34,160
Finance income	26	44,782	44,115
		,	,
Excess of income over expenditure for the year		60,574	78,275
Other comprehensive income:			ŕ
Items that may subsequently be reclassified to income or expenditure			
(Deficit) / surplus on remeasurement of available for sale investments		(60)	747
•			
Total comprehensive income for the year		60,514	79,022
ATTRIBUTABLE TO:			
General Fund		47,311	66,018
Specific Fund		228	75
Endowment Funds		763	1,779
Regional Committees		2,841	2,289
Benevolent Fund		9,371	8,861
		60,514	79,022
The annexed notes from 1 to 34 form an integral part of these financial stateme	nts.		

Secretary President

# Statement of Cash Flows For the year ended June 30, 2014

	Note	2014	2013
CASH FLOWS FROM OPERATING ACTIVITIES		Ru	ipees in '000
Cash received:			
Membership		107,767	93,594
Examinations		322,128	261,517
Training		66,536	49,221
Publications		6,945	10,594
Facilities and miscellaneous		9,927	28,029
		513,303	442,955
Cash paid:			
Employees		179,258	146,184
Professional bodies		2,713	2,238
Property tax		860	889
Suppliers and vendors		242,229	234,309
		425,060	383,620
Net cash generated from operating activities		88,243	59,335
CASH FLOWS FROM INVESTING ACTIVITIES			
Investments - net		(38,537)	27,272
Fixed capital expenditure		(69,229)	(42,361)
Purchase of intangible assets		(21,271)	(92)
Proceeds from sale of operating fixed assets		2,471	1,991
Income received from investments		51,862	28,286
Loans, advances and deposits recovered		1,422	2,830
Loans, advances and deposits paid		(6,615)	97,250
Net cash (used in) / generated from investing activities		(79,897)	115,176
Net increase in cash and cash equivalents		8,346	174,511
Cash and cash equivalents at the beginning of the year		191,840	17,329
Cash and cash equivalents at the end of the year	27	200,186	191,840

The annexed notes from 1 to 34 form an integral part of these financial statements.

Secretary

# Statement of Changes in Funds For the year ended June 30, 2014

			I	Endowment Fund	ls		Regional	Committees		j.			
	C 1	C 161	Ctu doute?	T :husuiss		Sout	thern	Northern			Cuacial		
	General Fund	Specific Fund	Students' Endowment Fund	Libraries Development Fund	Sub Total	Accumulated Fund	H.J. Irani Memorial Fund	Accumulated Fund	Sub Total	Accumulated Fund	Special Reserve Fund	Sub Total	Total
							Rupees in '000						
Balance as at July 1, 2012 Transferred to Students' Endowment Fund	349,870 (10,000)	3,217	52,591 10,000	5,913	58,504 10,000	18,863	120	11,781	30,764	56,951 -	839	57,790 -	500,145
Total comprehensive income for the year ended June 30, 2013  Excess of income over expenditure for the year  Other comprehensive income	66,018	75 -	1,442	337	1,779	1,877	7	405	2,289	8,114 747		8,114 747	78,275 747
	66,018	75	1,442	337	1,779	1,877	7	405	2,289	8,861	-	8,861	79,022
Balance as at June 30, 2013	405,888	3,292	64,033	6,250	70,283	20,740	127	12,186	33,053	65,812	839	66,651	579,167
Balance as at July 1, 2013	405,888	3,292	64,033	6,250	70,283	20,740	127	12,186	33,053	65,812	839	66,651	579,167
Transferred to Benevolent Fund	(1,000)	-	-	-	-	-	-	-	-	1,000	-	1,000	-
Total comprehensive income for the year ended June 30, 2014													
Excess of income over expenditure for the year Other comprehensive loss	47,311 - 47,311	228 - 228	381	382	763 - 763	2,431 - 2,431	10 - 10	400	2,841	9,431 (60) 9,371	- - -	9,431 (60) 9,371	60,574 (60) 60,514
Balance as at June 30, 2014	452,199	3,520	64,414	6,632	71,046	23,171	137	12,586	35,894	76,183	839	77,022	639,681

The Council in its 245th meeting held on May 07, 2013, decided to appropriate Rs. 1 million from General Fund to Benevolent Fund.

The annexed notes from 1 to 34 form an integral part of these financial statements.

#### 1. THE INSTITUTE AND ITS OPERATIONS

The Institute of Chartered Accountants of Pakistan (the Institute) is a statutory body, established under the Chartered Accountants Ordinance, 1961 (X of 1961) for the regulation of the profession of accountants in the country. The Institute is an approved non-profit organization, under sub section (36) of section 2 of the Income Tax Ordinance, 2001.

### **Regional Committees**

The Council of the Institute has established two regional committees (i.e. Southern Regional Committee and Northern Regional Committee) to carry out the functions as laid down in bye-law 90 of the Chartered Accountants Bye-Laws, 1983. These committees function under the control, supervision and directions of the Council. Major contributions to the committees include transfers by the Institute from annual subscriptions received from its members.

### **Endowment Funds**

The Institute has established Students' Endowment and Libraries Development Funds to provide financial assistance to the deserving students and for development of ICAP libraries respectively. These Funds are governed by the rules approved by the Council. The contributions to the Funds include transfers by the Institute from its surplus as well as amounts received from other organizations.

### Benevolent Fund

Benevolent Fund was established by the Council of the Institute to provide relief to deserving persons who are or have been members of the Institute and spouse, children and dependents of such members. The Fund is governed by the rules approved by the Council. Major source of the Fund is contributed by the members in the form of annual subscription.

#### 2. BASIS OF PREPARATION

#### 2.1 **Statement of compliance**

These financial statements have been prepared in accordance with the approved accounting standards as applicable in Pakistan. Approved accounting standards comprise of the International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB) as applicable in Pakistan under the Companies Ordinance, 1984 and the requirements of the Chartered Accountants Ordinance, 1961 and the Chartered Accountants Bye-laws, 1983.

#### 2.2 **Functional and presentation currency**

These financial statements are presented in Pakistani rupees which is the functional currency of the Institute and figures are rounded off to the nearest thousands of rupees unless otherwise specified.

### 2.3 New and amended standards and interpretations

## 2.3.1 Standards, interpretations and amendments to published approved accounting standards that are effective

Certain standards, amendments and interpretations to approved accounting standards are effective for accounting periods beginning on July 1, 2013 but are considered not to be relevant or to have any significant effect on the Institute's operations and are, therefore, not detailed in these financial statements.

### Standards, interpretations and amendments to existing standards that are not vet effective and have not been early adopted by the Institute

The following amendments to published standards are not effective (although available for early adoption) for the financial year beginning on July 1, 2013 and have not been early adopted by the Institute:

- Annual improvements 2012 applicable for annual periods beginning on or after July 1, 2014. These amendments include changes from the 2010-2012 cycle of annual improvements project that affect seven standards: IFRS 2, 'Share-based payment', IFRS 3, 'Business combinations', IFRS 8, 'Operating segments', IFRS 13, 'Fair value measurement', IAS 16, 'Property, plant and equipment', IAS 24, 'Related party disclosures' and IAS 38. 'Intangible assets'. The Institute does not expect to have material impact on its financial statements due to application of these amendments.
- Annual improvements 2013 applicable for annual periods beginning on or after July 1, 2014. These amendments include changes from the (b) 2011-2013 cycle of annual improvements project that affect four standards: IFRS 1, First-time adoption of International Financial Reporting Standards', IFRS 3, 'Business combinations', IFRS 13, 'Fair value measurement' and IAS 40, 'Investment property'. These amendments do not have any impact on the Institute's financial statements.
- (c) IAS 32 (Amendment), 'Financial instruments: Presentation', is applicable on accounting periods beginning on or after January 1, 2014. This amendment updates the application guidance in IAS 32, 'Financial instruments: Presentation', to clarify some of the requirements for offsetting financial assets and financial liabilities on the balance sheet date. The Institute shall apply this amendment from July 1, 2014 and does not expect a material impact on its financial statements.
- IAS 36 (Amendment), 'Impairment of assets', is applicable on accounting periods beginning on or after January 1, 2014. This amendment addresses the disclosure of information about the recoverable amount of impaired assets if that amount is based on fair value less costs of disposal. The Institute shall apply this amendment from July 1, 2014 and this will only affect the disclosures in the Institute's financial statements in the event of impairment.

There are number of other standards, amendments and interpretations to the published standards that are not yet effective and are also not relevant to the Institute and therefore, have not been presented here.

#### 3. **BASIS OF MEASUREMENT**

- 3.1 These financial statements have been prepared under the historical cost convention except as otherwise stated.
- 3.2 The preparation of financial statements in conformity with the approved accounting standards requires the use of certain critical accounting estimates. It also requires management to exercise judgements in the process of applying the Institute's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Institute makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. However, such differences are estimated to be insignificant and hence will not affect the true and fair presentation of the financial statements. The assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. Judgements made by management in application of the approved accounting standards that have significant effect on the financial statements and estimates with a significant risk of material adjustments in the next year are discussed in respective policy note. The areas where various assumptions and estimates are significant to the Institute's financial statements or where judgements were exercised in application of accounting policies are as follows:

- (i) Estimate of useful lives and residual values of property, plant and equipment and intangible assets [notes 4.1 and 4.2]
- (ii) Provision against interest free education loans [note 4.3]
- (iii) Realizable amounts of slow moving and obsolete stock of publications [note 4.7].

### 3.3 Change in accounting estimate

During the year, the Institute has reviewed the expected pattern of consumption of its intangible assets - computer software licenses. This has resulted in change of amortisation method from reducing balance to straight line to reflect the changed pattern. Such a change has been accounted for prospectively in the financial statements as a change in an accounting estimate in accordance with IAS 8 "Accounting Policies, Changes in Accounting Estimates and Errors". Had there been no change in the accounting estimate, the profit for the year ended June 30, 2014 and carrying value of intangible assets as at that date would have been higher by Rs. 0.43 million.

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

## 4.1 Property, plant and equipment

### 4.1.1 Operating fixed assets

Operating fixed assets are stated at cost less accumulated depreciation and impairment, if any, except for leasehold and freehold land which are stated at cost. Depreciation is charged on reducing balance method at the rates stated in note 5.2. Depreciation on additions is charged from the day on which the asset is put to use and on disposals, up to the day the asset has been in use.

Land acquired free of cost is accounted for at a nominal value as per guidelines for Accounting and Financial Reporting by Non-government Organizations / Non-profit Organizations issued by the Institute of Chartered Accountants of Pakistan.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each financial year end. The effect of any adjustment to residual values and useful lives is recognised prospectively as a change of accounting estimate.

Disposal of assets is recognised when significant risks and rewards incidental to the ownership have been transferred to buyers. Gains and losses on disposal are determined by comparing the proceeds with the carrying amounts and are recognised in the statement of comprehensive income.

Subsequent costs are included in the assets' carrying amount or recognised as a separate asset as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Institute and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of comprehensive income as and when incurred.

## Capital work-in-progress

Capital work-in-progress is stated at cost less impairment loss, if any and consists of expenditure incurred and advances made in the course of construction and installation. These are transferred to specific assets as and when the assets are available for use.

#### 4.2 Intangible assets

Intangible assets, which are stated at cost less accumulated amortisation and impairment losses, if any, represent the cost of computer software licenses and development cost of study pack materials.

Costs associated with maintaining these assets are charged to the statement of comprehensive income as and when incurred, however, costs that are directly attributable to the identifiable asset and have probable economic benefits exceeding one year, are recognised as intangible asset.

All intangible assets are estimated to have definite useful lives and are amortised using the straight line method over a period of 3 years. Amortisation on addition is charged from the month in which asset is available for use while no amortisation is charged for the month in which the asset is disposedoff.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each financial year end. The effect of any adjustment to residual values and useful lives is recognised prospectively as a change in accounting estimate.

#### 4.3 Interest free education loans

These are stated at cost less an allowance for uncollectable amounts, if any. Specific provision is made for doubtful students' loans on the basis of analysis conducted as to the likelihood of students to pay-off the loan.

#### 4.4 **Financial instruments**

### 4.4.1 Financial assets

The Institute classifies its financial assets in the following categories:

### (a) Held to maturity

These are securities acquired by the Institute with the intention and ability to hold them upto maturity.

#### **(b)** Loans and receivables

These are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

### (c) Available-for-sale

These financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.

### **Recognition and measurement**

Financial instruments are measured initially at fair value (transaction price) plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

Subsequent to initial recognition, instruments classified as 'available for sale' are measured at fair value. Changes in the fair value of instruments classified as 'available for sale' are recognised in 'other comprehensive income' until derecognised or impaired, when the accumulated fair value adjustments recognised in other comprehensive income are included in the income or expenditure for the year.

Financial assets classified as 'held to maturity' or 'loans and receivables' are carried at amortised cost using the effective yield method, less impairment losses, if any.

The Institute follows trade date accounting for purchase and sale of investments.

### 4.4.2 Financial liabilities

Financial liabilities are measured at amortised cost using the effective yield method.

### 4.5 Offsetting of financial instruments

Financial assets and liabilities are off-set and the net amount is reported in the financial statements only when the Institute has a legally enforceable right to off-set the recognised amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

## 4.6 Impairment

### 4.6.1 Impairment in financial assets

A financial asset is impaired when there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of asset and that loss event has an impact on the estimated future cash flows of financial asset that can be reliably estimated.

## 4.6.2 Impairment in non-financial assets

The carrying amounts of non financial assets are reviewed at each reporting date for impairment when events or changes in circumstances indicate that the carrying amounts of the assets may not be recoverable. If such indication exists, and where the carrying value exceeds the estimated recoverable amount, assets are written down to the recoverable amount. The resulting impairment loss is taken to the statement of comprehensive income.

#### Stock of study packs, publications and souvenirs 4.7

Stock of study packs, publications and souvenirs are stated at lower of cost and net realizable value. Cost is determined on first-in first-out basis.

Net realizable value represents estimated selling price in the ordinary course of business less estimated cost necessary to make the sale.

#### 4.8 Loans, advances, prepayments and other receivables

These are stated net of any allowance for uncollectable amounts (if any).

#### 4.9 Cash and cash equivalents

For the purposes of statement of cash flows, cash and cash equivalents comprise of cash in hand, balances with banks and short term investments realizable within three months.

#### 4.10 Staff retirement benefit

### **Defined contribution plan**

The Institute operates an approved contributory provident fund for all its permanent eligible employees to which equal monthly contributions are made, both by the Institute and the employees, at the rate of 10% of the basic salary.

#### 4.11 Creditors, accrued and other liabilities

Liabilities for creditors and other amounts payable are stated at cost which is the fair value of the consideration to be paid in future for goods and services received, whether or not billed to the Institute.

#### 4.12 **Provisions**

Provisions are recognised in the balance sheet when the Institute has a legal or constructive obligation as a result of past events and it is probable that out flow of economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made. However, provisions are reviewed at each reporting date and adjusted to reflect current best estimate.

#### 4.13 **Revenue recognition**

Revenue is recognised to the extent that the economic benefits will flow to the Institute and revenue can be reliably measured. Revenue from different sources is recognised on the following basis:

- Income from subscription and fee from members and students is accounted for on receipt basis. Fee / subscription receipts relating to periods beyond the current financial year are shown as advance fee.
- Profit on investments is accrued on the basis of effective yield of respective investments.
- Profit on savings accounts is recognised on accrual basis.

#### 4.14 Foreign currency transactions and translation

The foreign currency transactions are translated into functional currency using the exchange rates prevailing on the dates of transactions. The closing balance of non-monetary items is included at the exchange rate prevailing on the date of transaction and monetary items are translated using the exchange rate prevailing on the balance sheet date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in statement of comprehensive income.

#### 4.15 **Segment reporting**

An operating segment is an identifiable component of the Institute that engages in activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Institute's other components. Operating segments are reported in a manner consistent with the internal reporting structure.

Management has determined the operating segments based on the information that is presented to the Council of the Institute for allocation of resources and assessment of performance. Segment results that are reported to the Council of the Institute include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

#### **Appropriation of general funds** 4.16

Appropriations of general funds are recognised in the financial statements in the period in which these are approved.

		Note	2014Rupees i	2013 n '000
5.	PROPERTY, PLANT AND EQUIPMENT			
	Leasehold land - Preedy Street, Karachi	5.1	18	18
	Operating fixed assets	5.2	203,371	180,215
	Capital work in progress	5.5	21,649	3,328
			225,038	183,561

#### 5.1 Leasehold land - Preedy Street, Karachi

The Institute's leasehold land at Preedy Street, Karachi, is occupied by squatters. The members in their 51st Annual General Meeting held on September 20, 2012 has authorized the Council to proceed for the sale of this land at best price available.

5.2

As at July 1, 2012  Cost	8 20,793 8 20,793 8 20,793 11,112 3) (652) 7 (440)	$ \begin{array}{c} 48,827 \\ (26,410) \\ \hline 22,417 \end{array} $ $ \begin{array}{c} 22,417 \\ 9,457 \end{array} $ $ (3,224) $	1,612 (1,016) 596 596	284,327 (116,480) 167,847 167,847 35,873
As at July 1, 2012  Cost	8 20,793 8 20,793 8 20,793 3 11,112 3) (652) 7 (440)	$ \begin{array}{c} 48,827 \\ (26,410) \\ \hline 22,417 \end{array} $ $ \begin{array}{c} 22,417 \\ 9,457 \end{array} $ $ \begin{array}{c} (3,224) \end{array} $	1,612 (1,016) 596	284,327 (116,480) 167,847
Cost Accumulated depreciation         1,601         4,581         95,397         22,679         6,883         43,964         26,656           Net book value         1,601         4,581         62,632         15,874         2,979         22,436         13,938           Year ended June 30, 2013         Opening net book value         1,601         4,581         62,632         15,874         2,979         22,436         13,938           Additions         -         -         2,117         -         5,634         2,456         4,952           Disposals (note 5.3)         -         -         -         -         -         -         2,117         -         5,634         2,456         4,952           Disposals (note 5.3)         -         -         -         -         -         -         2,117         -         5,634         2,456         4,952           -	8) (11,334) 8 20,793 8 20,793 3 11,112 3) (652) 7 440	$ \begin{array}{c} (26,410) \\ \hline 22,417 \end{array} $ $ \begin{array}{c} 22,417 \\ 9,457 \end{array} $ $ (3,224) $	(1,016) 596 596	167,847 167,847
Net book value         1,601         4,581         62,632         15,874         2,979         22,436         13,938           Year ended June 30, 2013         Opening net book value         1,601         4,581         62,632         15,874         2,979         22,436         13,938           Additions         -         -         2,117         -         5,634         2,456         4,953           Disposals (note 5.3)         -         -         -         -         -         5,634         2,456         4,953           - cost         -         -         -         -         -         2,103         629         644           - accumulated depreciation         -         -         -         -         2,103         629         647           Depreciation for the year         -         -         -         -         (3,138)         (794)         (1,029)         (3,586)         (1,685)           Closing net book value         1,601         4,581         61,611         15,080         6,752         21,094         16,840           As at June 30, 2013         Cost         1,601         4,581         97,514         22,679         9,582         45,579         30,596	8 20,793 8 20,793 3 11,112 3) (652) 7 440	22,417 22,417 9,457 (3,224)	596	167,847 167,847
Year ended June 30, 2013         Opening net book value       1,601       4,581       62,632       15,874       2,979       22,436       13,938         Additions       -       -       2,117       -       5,634       2,456       4,953         Disposals (note 5.3)       -       -       -       -       -       (2,935)       (841)       (1,013)         -       -       -       -       -       2,103       629       647         -       -       -       -       -       (3,138)       (794)       (1,029)       (3,586)       (1,685)         Closing net book value       1,601       4,581       61,611       15,080       6,752       21,094       16,840         As at June 30, 2013       Cost       1,601       4,581       97,514       22,679       9,582       45,579       30,596	8 20,793 3 11,112 3) (652) 7 440	22,417 9,457 (3,224)	596	167,847
Opening net book value       1,601       4,581       62,632       15,874       2,979       22,436       13,938         Additions       -       -       2,117       -       5,634       2,456       4,953         Disposals (note 5.3)       -       -       -       -       -       -       (2,935)       (841)       (1,013)         -       -       -       -       -       -       2,103       629       644         -       -       -       -       -       -       (832)       (212)       (366)         Depreciation for the year       -       -       -       (3,138)       (794)       (1,029)       (3,586)       (1,685)         Closing net book value       1,601       4,581       61,611       15,080       6,752       21,094       16,840         As at June 30, 2013       -	3 11,112 (652) 7 (652)	9,457		
Opening net book value     1,601     4,581     62,632     15,874     2,979     22,436     13,938       Additions     -     -     2,117     -     5,634     2,456     4,953       Disposals (note 5.3)     -     -     -     -     -     -     (2,935)     (841)     (1,013)       -     -     -     -     -     -     2,103     629     644       -     -     -     -     -     -     (832)     (212)     (366)       Depreciation for the year     -     -     -     -     (3,138)     (794)     (1,029)     (3,586)     (1,685)       Closing net book value     1,601     4,581     61,611     15,080     6,752     21,094     16,840       As at June 30, 2013       Cost     1,601     4,581     97,514     22,679     9,582     45,579     30,596	3 11,112 (652) 7 (652)	9,457		
Additions Disposals (note 5.3) - cost - accumulated depreciation Depreciation for the year Closing net book value  As at June 30, 2013  Cost	3 11,112 (652) 7 (652)	9,457		
Disposals (note 5.3) - cost - accumulated depreciation (2,935) (841) (1,013 - accumulated depreciation (832) (212) (360 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (794) (1,029) (3,586) (1,683 (3,138) (1,029)	(652) 7 (440	(3,224)	1-1-1	212/1
- cost (2,935) (841) (1,013	7   440			33,073
Depreciation for the year (3,138) (794) (1,029) (3,586) (1,685) (1			-	(8,665)
Depreciation for the year  Closing net book value  (3,138) (794) (1,029) (3,586) (1,685)  Closing net book value  1,601 4,581 61,611 15,080 6,752 21,094 16,840  As at June 30, 2013  Cost 1,601 4,581 97,514 22,679 9,582 45,579 30,596	(212)		-	6,622
Closing net book value 1,601 4,581 61,611 15,080 6,752 21,094 16,840  As at June 30, 2013  Cost 1,601 4,581 97,514 22,679 9,582 45,579 30,596				(2,043)
As at June 30, 2013 Cost 1,601 4,581 97,514 22,679 9,582 45,579 30,596				(21,462)
Cost 1,601 4,581 97,514 22,679 9,582 45,579 30,596	26,668	25,322	666	180,215
Cost 1,601 4,581 97,514 22,679 9,582 45,579 30,596				
	6 42,587	55,060	1,756	311,535
Accumulated depreciation (35,903) (7,599) (2,830) (24,485) (13,756			(1,090)	(131,320)
Net book value 1,601 4,581 61,611 15,080 6,752 21,094 16,840		25,322	666	180,215
Year ended June 30, 2014				
Opening net book value 1,601 4,581 61,611 15,080 6,752 21,094 16,840	0 26,668	25,322	666	180,215
Additions - 1,802 1,898 3,048 13,235 8,679		13,153	-	50,908
Disposals (note 5.3)	,	,		2 0,5 0 0
- cost (63) - (515) (663	(4,944)	(2,184)	-	(8,369)
- accumulated depreciation   -   -   31   -   370   557			-	5,840
(32) - (145) (106)	(1,831)	(415)	-	(2,529)
Written-off (note 5.4)	7	(260)		(7.40)
- cost (64) (317 - accumulated depreciation 62 223		(368)	_	(749) 579
- accumulated depreciation		(74)		(170)
Depreciation for the year $-$ (3,137) (828) (1,306) (3,859) (2,102)				(25,053)
Closing net book value 1,601 4,581 60,276 16,118 8,494 30,323 23,217	7 27,619	30,549	593	203,371
<b>As at June 30, 2014</b> Cost 1,601 4,581 99,316 24,514 12,630 58,235 38,295	5 46,736	65,661	1,756	353,325
Accumulated depreciation - (39,040) (8,396) (4,136) (27,912) (15,078			(1,163)	(149,954)
Net book value 1,601 4,581 60,276 16,118 8,494 30,323 23,217			593	203,371
Annual rate of depreciation		= = = = = = = = = = = = = = = = = = = =		
(% per annum) 5 5 15 10 - 20 10 - 20	0 20	10 - 33	10 - 33	

**5.2.1** Leasehold land includes a plot measuring 600 square yards recorded at a nominal value of Re. 1 during the financial year ended June 30, 2010. The plot was gifted by one of the senior members to the Institute for the purposes of constructing ICAP offices, a library, examination centre, class rooms, auditorium and other similar activities. The land is located at C-1, Government Teachers Cooperative Housing Society, Sector 16-A, Scheme 33, Gulzar-e-Hijri, Karachi. The title to the plot was transferred to the Institute through an allotment letter dated March 21, 2010. However, matters relating to the execution of the sub lease of the said property is in the process of completion. The subject plot of land has been gifted on the condition that it can not be disposed-off by the Institute.

#### 5.3 The details of operating fixed assets disposed-off during the year are as follows:

Assets	Cost	Accumlated depreciation		Sale proceeds	(Loss) / gain	Mode of disposal	Particulars of buyers
		Ru <sub>l</sub>	pees in '000				
Building on freehold land							
Stairs	63	31	32	1	(31)	Tender	Mr. Zohaib Bashir, Lahore
Electrical fittings and appliances							
Air conditioners	438	316	122	85	(37)	Tender	Mr. Zohaib Bashir, Lahore
DB charges	69	47	22	2	(20)	Tender	Mr. Zohaib Bashir, Lahore
Tube lights	8	7	1	1	_	Tender	M/s. Dilawar & Brothers, Karachi
	515	370	145	88	(57)		
Furniture and fixtures							
Auditorium chairs	73	60	13	10	(3)	Tender	Mr. Zohaib Bashir, Lahore
Carpet	278	270	8	2	(6)	Tender	Mr. Zohaib Bashir, Lahore
Chairs	60	41	19	6	(13)	Tender	Mr. Zohaib Bashir, Lahore
Desk	12	8	4	2	(2)	Tender	Mr. Zohaib Bashir, Lahore
Table	1	1	-	1	1	Tender	Mr. Zohaib Bashir, Lahore
Venetian blinds	116	86	30	3	(27)	Tender	Mr. Zohaib Bashir, Lahore
Board	2	2	-	-	- '	Tender	M/s. Dilawar & Brothers, Karachi
Book shelf	17	8	9	9	-	Tender	M/s. Dilawar & Brothers, Karachi
Revolving chair	11	9	2 3	1	(1)	Tender	M/s. Dilawar & Brothers, Karachi
Sofa	15	12	3	3	-	Tender	M/s. Dilawar & Brothers, Karachi
Table - Folding	53	38	15	13	(2)	Tender	M/s. Dilawar & Brothers, Karachi
Tables	18	17	1	-	(1)	Tender	M/s. Dilawar & Brothers, Karachi
Wall hanging stand	7	5	2	-	(2)	Tender	M/s. Dilawar & Brothers, Karachi
	663	557	106	50	(56)		
Vehicles					` ´		
Suzuki Alto	513	354	159	159	-	As per Institute's policy	Ms. Fatima Shafi - employee
Suzuki Cultus	647	440	207	207	-	As per Institute's policy	Mr. M. Owais Mukati - employee
Suzuki Cultus	652	443	209	209	-	As per Institute's policy	Mr. Zulfigar A. Sheikh- employee
Honda Civic	1,792	1,202	590	590	-	As per Institute's policy	Mr. Syed Masood Akhtar - employee
Honda City	1,340	674	666	960	294	As per Institute's policy	Mr. Kamran Ahmad - ex-employee
, c	4,944	3,113	1,831	2,125	294	. 1 7	1 3

Assets	Cost	Accumulated depreciation	Net book value	Sale proceeds	(Loss) / gain	Mode of disposal	Particulars of buyers
		Rup	ees in '000				
Office equipment							
Cell phone-Black Berry	56	1	55	35	(20)	Negotiation	M/s. FS Electronics, Karachi
Cell phone-Black Berry	30	9	21	5	(16)	Trade in	M/s. FS Electronics, Karachi
Cell phone-Black Berry	27	17	10	1	(9)	Trade in	M/s. FS Electronics, Karachi
Fax machine	30	29	1	1	-	Tender	Mr. Zohaib Bashir, Lahore
Fax machine	16	13	3	2	(1)	Tender	M/s. Dilawar & Brothers, Karachi
Multimedia	63	30	33	20	(13)	Tender	M/s. Dilawar & Brothers, Karachi
Paper shredder	384	274	110	46	(64)	Tender	M/s. Dilawar & Brothers, Karachi
Television	8	6	2	1	(1)	Tender	M/s. Dilawar & Brothers, Karachi
UPS	96	37	59	24	(35)	Tender	M/s. Dilawar & Brothers, Karachi
Voice recorder	6	4	2	1	(1)	Tender	M/s. Dilawar & Brothers, Karachi
Desktop PCs	189	151	38	5	(33)	Tender	Mr. Zohaib Bashir, Lahore
Desktop PCs	683	662	21	13	(8)	Tender	M/s. Dilawar & Brothers, Karachi
Laptop	193	182	11	8	(3)	Tender	M/s. Dilawar & Brothers, Karachi
Monitor	142	133	9	7	(2)	Tender	M/s. Dilawar & Brothers, Karachi
Monitor	11	11	-	-	-	Tender	M/s. Dilawar & Brothers, Karachi
Network switch	33	33	-	-	-	Tender	M/s. Dilawar & Brothers, Karachi
Printer	136	130	6	4	(2)	Tender	M/s. Dilawar & Brothers, Karachi
Laptop	81	47	34	34	-	As per Institute's	Mr. Haroon Adeel - ex-employee
						policy	
	2,184	1,769	415	207	(208)		
June 30, 2014:	8,369	5,840	2,529	2,471	(58)		
June 30, 2013:	8,665	6,622	2,043	1,991	(52)		

### 5.4 The details of operating fixed assets written-off during the year as per Council's decision are as follows:

Assets	Cost	Accumulated depreciation	Net book value
		Rupees in '000	
Electrical fittings and appliances Tube lights	64	62	2
Furniture and fixtures			
Cabinet	11	9	2
Carpet	75	72	3
Chair	2	2 9	
Counter	13	9	4
Sign boards	12	7	5
Steel almirah	6	5	1
Table	158	100	58
Venetian blinds	<u>40</u> 317		21 94
Office equipment	317	223	94
Microwave oven	6	4	2
PABX/Mobile/Telephone	24	16	8
UPS	244	192	56
Voice recorder	17	11	6
Water cooler	17	16	1
Network Switch	26	26	_ 1
Printer	20	20	_
Scanner	10	9	1
Scamer	368	294	74
une 30, 2014:	749	579	170
une 30, 2013:	-	-	-
	Note	2014	2013
		Rupees in	'000
Capital work-in-progress			
Buildings		10,611	-
Generators		<u>-</u>	1,18
Electric fittings and appliances		3,424	12
Furniture and fixtures		7,614	-
Vehicles		7,014	2,02
		21,649	3,32
		21,049	

5.5

4	INTANGIBLE ASSETS	Note	<b>2014</b> Rupees	2013 in '000
6.	Net book value as at June 30, Development cost of study packs in-progress	6.1 6.2	17,805 	$ \begin{array}{r}     715 \\     3,160 \\     \hline     3,875 \end{array} $

### 6.1 Reconciliation of the carrying amount at the beginning and end of the year:

	Computer software licenses	Development cost of study packs	Total
		Rupees in '000	
As at July 1, 2012 Cost Accumulated amortisation	3,236 (2,289)	- -	3,236 (2,289)
Net book value Year ended June 30, 2013	947	<u>-</u>	947
Opening net book value	947	-	947
Additions	91	-	91
Amortisation charge	(323)	-	(323) 715
Closing net book value	715	-	715
As at June 30, 2013			
Cost	3,327	<del>-</del>	3,327
Accumulated amortisation	(2,612)	-	(2,612)
Net book value	715	-	715
Year ended June 30, 2014			
Opening net book value	715	<del>-</del>	715
Additions	157	21,114	21,271
Amortisation charge	(691)	(3,490)	(4,181)
Closing net book value	181	17,624	17,805
As at June 30, 2014 Cost	3,484	21,114	24,598
Accumulated amortisation	(3,303)	(3,490)	(6,793)
Net book value	181	17,624	17,805
- 10- 10-0 0 1		1,, , = 1	17,000
Annual rate of amortisation	33.33%	33.33%	

- **6.1.1** Intangible assets as at June 30, 2014 include items having an aggregate cost of Rs. 3.24 million that have been fully amortised and are still in use of the Institute.
- This represented cost incurred on development of new study packs / materials in cooperation with an International Publishing House. The 6.2 development work has been completed and cost aggregating to Rs. 21.114 million are being amortised over a period of three years, commencing from January 1, 2014.

	Note	2014	2013
7. LONG TERM INVESTMENTS		Rupees	s in '000
Held to maturity			
General Fund	7.1	57,750	-
Specific Fund: Prize Fund	7.2	489	1,400
Endowment Funds	7.3	28,481	11,000
Southern Regional Committee	7.4	13,613	17,604
Benevolent Fund	7.5	33,903	51,849
		134,236	81,853
7.1 General Fund			
Pakistan Investment Bonds	7.1.1	57,750	

This represents investment in Pakistan Investment Bonds (PIBs) having aggregate face value of Rs. 58.38 million (2013: nil). Profit is receivable on half yearly basis with yield at the rates ranging from 11.75% to 12.03% per annum. These PIBs have term of three years and are maturing in July 2016.

	are matering in only 2010.	Note	<b>2014</b> Rupees in '	2013
7.2	Specific Fund: Prize Fund			
	Pakistan Investment Bond Term Deposit Receipts	7.2.1	489	1,400 1,400

This represents investment in a Pakistan Investment Bonds (PIBs) having face value of Rs. 0.49 million (2013: nil). Profit is receivable on half yearly basis with yield at the rate of 11.85% per annum. This PIB has a term of three years and is maturing in July 2016.

		Note	<b>2014</b> Rı	2013 upees in '000
7.3	<b>Endowment Funds</b>			•
	Students' Endowment Fund Pakistan Investment Bonds Term Deposit Receipts Libraries Development Fund	7.3.1	25,566 -	- 11,000
	Pakistan Investment Bonds	7.3.2	2,915 28,481	11,000

- This represents investment in Pakistan Investment Bonds (PIBs) having aggregate face value of Rs. 25.87 million (2013: nil). Profit is receivable on half yearly basis with yield at the rates ranging from 11.85% to 12.03% per annum. These PIBs have term of three years and are maturing in July 2016.
- This represents investment in Pakistan Investment Bonds (PIBs) having aggregate face value of Rs. 2.95 million (2013: nil). Profit is receivable on half yearly basis with yield at rates ranging from 11.85% to 12.03% per annum. These PIBs have term of three years and are maturing in July 2016.

		Note	2014	2013
7.4	Southern Regional Committee		Rupee	es in '000
	Certificates of Islamic Investments - Accumulated Fund - H. J. Irani Memorial Fund	7.4.1 7.4.2	13,476 137 13,613	17,477 127 17,604

- This represents placements in Certificates of Islamic Investments of a bank costing Rs. 13.47 million (2013: Rs. 16.03 million). These certificates carry expected mark-up at rates ranging between 7.54% and 9.06% (2013: 8.89% and 9.78%) per annum and are maturing on various dates latest by June 24, 2019. Accrued mark-up aggregating to Rs. 0.003 million (2013: Rs. 1.44 million) is included in the carrying value.
- This represents placement in a Certificate of Islamic Investment issued by a bank costing Rs. 0.12 million (2013: Rs. 0.12 million). This certificate carries expected mark-up at rates ranging between 7.88% and 8.05% (2013: 7.95% and 9.78%) per annum and will mature on October 31, 2015. Mark-up accrued thereon, to date, amounting to Rs. 0.02 million (2013: Rs. 0.01 million) is included herein.

7.5	Benevolent Fund	Note	<b>2014</b> Rupee	2013 es in '000
7.5	Defence Savings Certificates Special Saving Certificates	7.5.1 7.5.2	3,820 30,083 33,903	3,390 48,459 51,849

- 7.5.1 This represents investment in Defence Savings Certificates, having aggregate face value of Rs. 2.00 million (2013: Rs. 2.00 million). These certificates have been placed for a term of 10 years, maturing on April 7, 2020. These carry mark-up at rate of 12.15% (2013: 12.15%) per annum. Accrued mark-up aggregating to Rs. 1.82 million (2013: Rs. 1.39 million) is included in the carrying value.
- This represents investment in Special Saving Certificates, having aggregate face value of Rs. 23.94 million (2013: Rs. 42.84 million). These certificates have been placed for a term of 3 years maturing on August 23, 2015. These carry mark-up at rate of 13.48% (2013: 13.48%) per annum. Accrued mark-up aggregating to Rs. 6.14 million (2013: Rs. 5.61 million) is included in the carrying value.

		Note	2014R1	2013
8.	LOANS, ADVANCES AND DEPOSITS		T.C.	apecs in 000
	Motor cycle loans (secured - considered good) Less: Recoverable within one year grouped under current assets	8.1	711 260 451	$\frac{671}{346}$ 325
	Advances (secured - considered good) Less: Recoverable within one year grouped under current assets	8.2 & 8.3	1,883 402 1,481	246 93 153
	Qarz-e-Hasna loans Interest free education loans - unsecured - considered good - considered doubtful Less: Provision for doubtful loans Deposits		2,748 2,820 5,568 2,820 2,748 2,654 7,334	3,446 2,800 6,246 2,800 3,446 1,769 5,874

- These represent interest free loans to the employees of the Institute for purchase of motor cycles and are recoverable in monthly installments 8.1 over the period of 5 years. Motor cycles provided under this scheme are registered in joint names of the Institute and employees. These loans are secured against employees' vested retirement benefits.
- 8.2 These represent interest free special advances which are given to employees for various reasons in accordance with Institute's policy. These advances are recoverable in 60 equal monthly installments and are secured against employees retirement benefit.
- 8.3 This includes Rs. 1.599 million (2013: Rs. 0.187 million) due from key management personnel.

		Note	2014Rupees	2013
9.	STOCK OF STUDY PACKS, PUBLICATIONS AND SOUVENIRS		Rupees	111 000
	Stock of study packs Stock of publications and souvenirs		7,473 4,356 11,829	6,778 6,778
10.	SHORT TERM INVESTMENTS			
	Held to maturity General Fund Specific Fund: Prize Fund Endowment Funds Southern Regional Committee Northern Regional Committee Benevolent Fund	10.1 10.2 10.3 10.4 10.5 10.6	186,191 2,729 33,323 6,520 9,144 38,463	246,832 1,867 42,564 819 9,000 9,809
	Available for sale Benevolent Fund	10.6	3,670 280,040	3,730 314,621
	10.1 General Fund			
	Term Deposit Receipts Special Saving Certificates	10.1.1	186,191 ———————————————————————————————————	198,137 48,695 246,832

10.1.1 This represents placements in Term Deposit Receipts (TDRs) of financial institutions, having aggregate face value of Rs. 175.00 million (2013: Rs. 184.20 million). These TDRs carry mark-up at rates ranging between 8.70% and 9.85% (2013: 8.90% and 14.00%) per annum and are maturing on various dates upto January 2015. Accrued mark-up aggregating to Rs. 11.19 million (2013: Rs. 13.93 million) is included in the carrying value.

		Note	<b>2014</b> Rupee	2013 es in '000
10.2	Specific Fund: Prize Fund		-	
	Term Deposit Receipts	10.2.1	2,729	1,867

10.2.1 This represents placements in Term Deposit Receipts (TDRs) of financial institutions, having aggregate face value of Rs. 2.70 million (2013: Rs. 1.80 million). These carry mark-up at rates ranging between 9.00% and 12.00% (2013: 8.00% and 9.70%) per annum and are maturing on various dates upto April 2015. Accrued mark-up aggregating to Rs. 0.029 million (2013: Rs. 0.06 million) is included in the carrying value.

		Note	2014	2013
10.3	<b>Endowment Funds</b>		Rup	pees in '000
	Students' Endowment Fund Term Deposit Receipts	10.3.1	31,165	39,403
	Libraries Development Fund Term Deposit Receipts	10.3.2	2,158 33,323	3,161 42,564

- 10.3.1 This represents placements in Term Deposit Receipts (TDRs) of financial institutions, having aggregate face value of Rs. 30.00 million (2013: Rs. 37.29 million). These TDRs carry mark-up at rates ranging between 8.75% and 12.00% (2013: 9.40% and 12.70%) per annum and are maturing on various dates upto January 2015. Accrued mark-up aggregating to Rs. 1.17 million (2013: Rs. 2.11 million) is included in the carrying value.
- 10.3.2 This represents placements in Term Deposit Receipts (TDRs) of financial institutions, having aggregate face value of Rs. 2.00 million (2013: Rs. 3.00 million). These TDRs carry mark-up at rate of 8.75% (2013: at the rates ranged between 9.70% and 12.70%) per annum and are maturing on various dates upto August 2014. Accrued mark-up aggregating to Rs. 0.16 million (2013: Rs. 0.16 million) is included in the carrying value.

		Note	2014	2013
10.4	Southern Regional Committee		Ru	pees in '000
	Certificates of Islamic Investment Accumulated Fund	10.4.1	6,520	819

10.4.1 This represents placements in Certificates of Islamic Investment, issued by a financial institution aggregating to Rs. 6.0 million (2013: Rs. 0.80 million). These certificates carry mark-up at rates ranging between 7.36% and 7.58% (2013: 7.72% and 9.10%) per annum maturing at various dates upto June 30, 2015. Accrued mark-up aggregating to Rs. 0.51 million (2013: Rs. 0.01 million) is included in the carrying value.

		Note	<b>2014</b> Ru	2013 spees in '000
10.5	Northern Regional Committee		144	pees in ooo
	Certificates of Islamic Investment	10.5.1	9,144	9,000

10.5.1 This represents placements in Certificates of Islamic Investment, issued by a financial institution aggregating to Rs. 9.00 million (2013: Rs. 9.00 million). These certificates carry mark-up at the rate of 8.93% (2013: 10.50%) per annum and are maturing on April 23, 2015.

10.6	Benevolent Fund	Note	<b>2014</b> R	2013 upees in '000
	Held to maturity Treasury bills Special Saving Certificates	10.6.1 10.6.2	14,154 24,309 38,463	9,809
	Available for sale Investments in equity shares	10.6.3	3,670 42,133	3,730 13,539

- 10.6.1 This represents investment in Treasury Bills, issued by State Bank of Pakistan costing Rs. 13.81 million (2013: Rs. 9.79 million). These bills carry mark-up at rate of 9.80% (2013: at rates ranged between 8.91% and 9.30%) per annum maturing on various dates upto November 13, 2014. Accrued mark-up aggregating to Rs. 0.34 million (2013: Rs. 0.01 million) is included in the carrying value.
- 10.6.2 This represents investment in Special Saving Certificates, having aggregate face value of Rs. 18.90 million (2013: nil). These certificates have been placed for a term of 3 years and are maturing on various dates upto June 2015. These carry mark-up at rate of 13.48% (2013: nil)

per annum. Accrued mark-up aggregating Rs. 5.41 million	per annum. Accrued mark-up aggregating Rs. 5.41 million (2013: nil) is included in the carrying value.				
	Note	2014	2013		
10.6.3 Investments in equity shares		Rupe	ees in '000		
The Hub Power Company Limited As on July 1, (Deficit) / surplus on re-measurement Market value of 40,000 ordinary shares as on June 30		2,466 (116) 2,350	1,676 790 2,466		
Fauji Fertilizer Company Limited As on July 1, Surplus / (deficit) on re-measurement Market value of 11,767 ordinary shares as on June 30		1,264 56 1,320 3,670	1,306 (42) 1,264 3,730		

		Note	2014	2013 ees in '000
11.	LOANS, ADVANCES, PREPAYMENTS AND OTHER RECEIVABLE	S	Кир	ees in 000
	Current portion of motor cycle loans and long term advances Advances: (considered good) Secured: - executives (key management personnel) - employees - executive for incurring expenses	8	291 282 - 573	15 256 399 670
	Unsecured: - income tax - rent - suppliers and others		2,167 3,390 390 5,947	1,413 1,466 1,927 4,806
	Prepayments Mark-up / profit accrued on: - term deposit receipts / PLS accounts / certificate of investments - Pakistan Investment Bonds		4,805  323 4,430 4,753	2,759  258  - 258
	Other receivables	11.1	4,988 21,728	2,744 11,676
	11.1 Other receivables			
	Considered good Advertisement income receivable Due from Registered Accounting Education Tutors (RAETs) Due on account of utilization of facilities Due on account of conferences Fee in-transit Miscellaneous	11.1.1 11.1.2	63 - 821 3,742 - 362 4,988	93 44 258 55 895 1,399 2,744

**<sup>11.1.1</sup>** This represents fee in-transit against membership to be received through a bank.

11.1.2 This includes Rs. 0.247 million (2013: Rs. 0.029 million) receivable from key management personnel.

These carry mark-up at a rate upto 0.10% (2013: 0.10%) per annum.

12.2

	Note	2014Rı	2013 upees in '000
12. CASH AND BANK BALANCES		K	apees in ooo
General Fund Cash in hand Local currency Foreign currency		231 291 522	184 62 246
Cash at banks in: - Current accounts Local currency Foreign currency		1,022 99 1,121	535 99 634
- PLS Saving accounts Local currency Foreign currency	12.1 12.2	31,927 3,762 35,689	15,268 2,659 17,927
Prize Fund Cash at banks in PLS Saving accounts	12.1	252	25
Students' Endowment Fund Cash at banks in: - Current accounts - PLS Saving accounts	12.1	792 615 1,407	793 469 1,262
Southern Regional Committee Cash in hand Cash at banks in: - Current accounts - PLS Saving accounts		1,430 1,288	25 2,808 49
Northern Regional Committee Cash in hand Cash at banks in: - Current accounts - PLS Saving accounts		2,718 36 121 2,775	2,857 48 261 2,016
Benevolent Fund Cash at banks in PLS Saving accounts  12.1 These carry mark-up at a rate upto 7.00	% (2013: 6.00%) per annum.	2,896 1,192 45,841	2,277 3,035 28,336

		Note	<b>2014</b> Rupees in	2013
13.	CREDITORS, ACCRUED EXPENSES AND OTHER LIABILITIES		1	
	Creditors		22,732	7,236
	Accrued expenses - examination conducting charges - bonus to employees		6,000 3,433	6,000 2,276
	- due to South Asian Federation of Accountants (SAFA) - Others	13.1	761 3,137	548 1,826
	Other liabilities	13.1	13,331	10,650
	<ul><li>Chartered Accountant Students' Association</li><li>Retention money</li><li>IFRS Foundation royalty</li></ul>		523 3,695 851	626 1,874 903
	- Others	13.1	3,638 8,707	2,947 6,350
			44,770	24,236
	<b>13.1</b> This includes Rs. 1.434 million (2013: Rs. 0.162 million) and 0.131 mil personnel respectively.	lion (2013: Rs. 0.239 millio	n) payable to Council Members	and key management
		Note	<b>2014</b> Rupees in	'000
14.	FEE AND CHARGES RECEIVED IN ADVANCE			
	Fee received in advance from / on account of: - Members - Examinations - Others		25,237 32,110 19	17,498 13,048 1,261
	Advance life insurance premium from members Advance health insurance premium from members		1,944 90 59,400	1,263 101 33,171

#### 15. CONTINGENCIES AND COMMITMENTS

- The Appellate Bench of the Competition Commission of Pakistan (the Commission) has passed an Order, dated March 11, 2009, in response to an appeal filed by the Institute against an Order, dated December 4, 2008, of single member bench of the Commission. In both the Orders, it was contended that fixing of minimum fee, through ATR-14 by the Institute, is in violation of section 4(1) of the Competition Ordinance, 2007 and imposed a penalty of Rs. 1 million as a result thereof. The Institute has filed an appeal before the Honourable Supreme Court of Pakistan which was pending for hearing in the year 2009. During the pendency of the appeal the Competition Commission Ordinance, 2010 was promulgated on March 26, 2010. The judgement has been suspended by the Honourable Supreme Court of Pakistan, therefore, no accrual has been made in these financial statements relating to the above referred penalty.
- 15.2 The Competition Commission of Pakistan (the Commission) passed an Order dated January 10, 2013, wherein it has held that ICAP circular dated July 4, 2012, refraining the training organizations from engaging trainees of other accounting bodies is in violation of section 4 of the Competition Act, 2010, and a penalty of Rs. 25 million was also imposed. The Institute has filed a writ petition in the Honourable Lahore High Court against the aforementioned order in addition to appeal filed before Competition Appellate Tribunal. The Honourable High Court in the interim order dated October 23, 2013, has confirmed that the penalty imposed by the Commission, in the above referred order of the Commission, shall not be recovered till final disposal of the writ petition. Based on legal advice, the Institute expects a favourable outcome of the legal proceedings, therefore no provision has been made in these financial statements relating to the above-referred penalty.
- 15.3 Commitments in respect of capital expenditure as at the reporting date aggregated to Rs. 8.58 million (2013: Rs. 14.46 million). Further, commitments in respect of development of new study materials in cooperation with an International Publishing House as at the reporting date amounted to Rs. 8.07 million (2013: Rs. 20.22 million).

		Note	<b>2014</b> Ru	2013
16.	MEMBERS' SUBSCRIPTION			1
] ] ]	Annual subscription Admission fee Practicing certificate fee Foreign affiliation fee Duplicate identity card fee  16.1 Annual subscription	16.1	88,083 1,296 10,414 182 54 100,029	79,044 1,578 8,594 - 29 89,245
	General Fund Southern Region Northern Region Benevolent Fund		72,790 2,699 2,025 10,569 88,083	66,675 2,633 1,813 7,923 79,044

			Note	2014	2013 ees in '000
17.	EXA	MINATION AND OTHER FEES		Кир	ccs III 000
	Annua Exam Entrar Entrar	ination fee al subscription from students ination conducting fee ace test exemption fee ace test fee ar duplicate certificates		260,817 22,779 6,092 9,023 3,063 1,291 303,065	$ \begin{array}{r} 219,579 \\ 19,995 \\ 4,837 \\ 9,262 \\ 4,728 \\ \phantom{00000000000000000000000000000000000$
18.	EDU	CATION AND TRAINING FEES			
	Regist	ration fee lered Accounting Education Tutors' (RAET) fee ng organization fee		65,514 914 108 66,536	47,049 2,018 
19.	PUBI	JICATIONS			
	Auditi Study Grippi	inting standards ing standards packs ing IFRS Illaneous	19.1	4,256 1,337 294 471 608 6,966	5,004 1,650 - 1,143 525 8,322
	19.1	This represents income generated from sale of study packs to member	rs, RAETs and others.		
20.	OTH	ER INCOME			
	Surplu Surplu Misce	ne derived from utilization of facilities as from seminars and conferences - net as on Directors' Training Programs Illaneous income ces written back	20.1 20.2	2,750 957 5,967 568 1,294 11,536	3,728  3,277 983 261 8,249
	20.1	Net surplus / (deficit) from seminars and conferences			
		Income from sponsorship and others Less: Expenses incurred		28,485 (27,528) 957	20,255 (21,286) (1,031)
	20.2	Surplus on Directors' Training Programs			(1,031)
		Fee received for training Less: Expenses incurred on training		14,695 (8,728) 5,967	12,001 (8,724) 3,277

20.2.1 The Securities and Exchange Commission of Pakistan (SECP) under clause (xi) of the Code of Corporate Governance has made compulsory for directors of the listed companies to have certification from an approved local or foreign institution in Directors' Training Program. The Institute enjoys the privilege of being an approved institution of the SECP for Directors Training Programs. During the year ended June 30, 2014, the Institute has conducted five Directors' Training Programs and certified ninety two directors.

		Note	2014	2013 bees in '000
21.	SALARIES, ALLOWANCES AND OTHER BENEFITS		Kuj	sees iii 000 ······
	Salaries and allowances Employees' health insurance Defined contribution plan - provident fund		170,062 1,976 8,377 180,415	137,942 1,529 7,220 146,691
22.	TRAVELLING AND RELATED EXPENSES			
	Expenses incurred in respect of meetings and conferences attended by:			
23.	<ul> <li>Members of the Council</li> <li>Members of the Committees</li> <li>Staff of the Institute:         Secretary / Chief Operating Officer, Directors and other executives         Other staff</li> <li>STUDY PACKS AND OTHER PUBLICATIONS</li> </ul>		12,271 1,327 5,515 2,466 7,981 21,579	11,458 1,021 4,180 1,753 5,933 18,412
	Study packs: Cost of publication of study packs Less: Closing stock Other publications		36,462 (7,473) 28,989 8,599 37,588	10,455 10,455
24.	FINANCIAL ASSISTANCE TO STUDENTS			

This represents disbursements made out of Students' Endowment Fund.

		Note	2014	2013 es in '000
25. (	OTHERS		Rupe	es III 000
25.	THERS			
	Gee to professional bodies		2,713	2,238
	Consultancy charges	25.4	707	152
	Auditors' remuneration	25.1	576	531
	Meeting and related expenses		1,510	1,088
	Books and publications		451 276	565 255
	Conveyance		2,380	2,173
	Entertainment / meeting expenses Bank charges		2,380 2,611	2,173 2,001
	Zakat		875	1,613
	nsurance		2,121	1,544
	Publications written-off		1,036	530
	Provision for doubtful students' loans	8	20	493
	Gold medals and award ceremony	O .	3.116	4,875
	Entrance test conducting charges		112	323
	Registered Accounting Education Tutor's appraisal cost		-	28
Т	raining expenses		1,737	957
E	Election expenses		-	2,235
(	Online Education and Research Facility (PERN-2)		2,276	2,168
(	Chartered Accountants talent program		1,067	
Ţ	oss on sale of operating fixed assets	5.3	58	52
	Ionoraria to article writers		312	241
	ports and recreation		483	214
	Sad debts		415	74
	Exchange loss - net Fixed assets written-off	5.4	440 170	-
	Deficit from seminars and conferences - net	20.1	1/0	1,031
	Sundry expenses	20.1	2,730	2,444
ι.	oundry expenses		28,192	27,825
2	5.1 Auditors' remuneration			
	Audit fee			
	Abdul Hameed Chaudhri		220	200
	Qasim E. Causer		220	-
	Abdul Wahid		-	200
	Shaukat Amin Shah		25	25
	Najeeb Moochala		50	50
			515	475
	Out of pocket expenses		61	56
			576	531

		Note	2014Rupees	2013 in '000
26.	FINANCE INCOME			
	General Fund			
27.	Mark-up / profit on: - Special Saving Certificates - Term Deposit Receipts - Pakistan Investment Bonds - PLS Saving accounts  Exchange gain - net  Specific Fund Endowment Funds Southern Regional Committee Northern Regional Committee Benevolent Fund  CASH AND CASH EQUIVALENTS		21,361 1,448 4,244 27,513 27,513 387 6,034 1,637 945 8,266 44,782	5,487 19,481 2,451 27,419 250 27,669 304 6,214 1,513 931 7,484 44,115
	For the purpose of statement of cash flows, cash and cash equivalents comprise of	following:		
	Cash and bank balances Investments realizable within three months	12	45,841 154,345 200,186	28,336 163,504 191,840
20	TO ANG A COLONG WITH DEL ATED DA DELEC			

#### 28. TRANSACTIONS WITH RELATED PARTIES

The related parties of the Institute comprise of staff retirement plans and key management personnel. Amounts due from and to related parties are shown under receivables and payables. Transactions with key management personnel under the terms of employment are disclosed in note 29. Other significant transactions with related parties are as follows:

Relationship with the Institute	Nature of transactions	2014	2013
		Rupees	in '000
Staff retirement plans	Contributions paid to provident fund Amount received back from gratuity fund	8,377	7,220 10,000
<ul><li>Key management personnel</li><li>Directors and other executives</li><li>Members of the Council</li></ul>	Consideration received against sale of operating fixed assets Membership fee received	2,000 432	212 368

- Details of expenses incurred in respect of traveling of members of the Council, members of the Committees, Secretary / Chief Operating Officer, 28.1 Directors and Other executives of the Institute are disclosed in note 22.
- 28.2 Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Institute directly or indirectly. The Institute considers all members of the Council, Secretary / Chief Operating Officer, Directors and Other executives as its key management personnel.

#### REMUNERATION AND BENEFITS OF SECRETARY / CHIEF OPERATING OFFICER, DIRECTORS AND OTHER EXECUTIVES 29.

The aggregate amounts charged in the financial statements of the year for remuneration including certain benefits to Secretary / Chief Operating Officer, Directors and Other executives of the Institute are as follows:

Secretary / Chief (	Operating Officer	Directors and Ot	her Executives
2014	2013	2014	2013
	Rupees	in '000	
9,600	3,447	72,028	58,978
-	177	3,927	3,220
17	16	408	368
378	376	5,784	4,592
9,995	4,016	82,147	67,158
1	2	28	25

- 29.1 The President and members of the Council are not given any remuneration or benefits. They are only reimbursed traveling and related expenses where they represent the Institute or participate in the Institute's meetings.
- 29.2 The Secretary / Chief Operating Officer, Directors and certain executives of the Institute are also provided with the Institute's maintained cars.

#### 30. SEGMENT INFORMATION

Management has determined the operating segments based on the information that is presented to the Council of the Institute for allocation of resources and assessment of performance. The Institute is organized into the following operating segments:

#### **Service segments:** (a)

The Institute has following four reportable segments on the basis of services characteristics:

(i) Examination (ii) Education (iii) Membership and (iv) General services

#### Geographical segments: **(b)**

The Institute has determined following geographical segments representing 10% or more of its total income:

(i) Karachi (ii) Lahore (iii) Islamabad and Rawalpindi (iv) Others including overseas

Management during the current year has revised its basis of allocation of assets, liabilities, income and expenses amongst operating segments for better presentation and reporting. Accordingly, figures of the comparative period have been reclassified / rearranged in this note for the purpose of comparability.

Examination

#### 30.1 **Service segments**

2014

### **30.1.1** Basis of allocation:

Service provided / rendered directly to students are allocated to examination and education departments whereas member related income and expenditures are allocated directly to membership department. Remaining income and expenditures are allocated to general services.

Education

Membership

· Rupees in '000 -

**General Services** 

Total

## **30.1.2** Segment revenues and results

2014			Rupees III 000		
Income - from members - from students - others  Expenditure (30.1.3)  Finance income and deficit on remeasuremnt of investments Excess of income over expenditure	303,065 303,065 155,650 - unallocated	66,536 66,536 82,019	100,029 - - 100,029 103,299	18,502 18,502 131,372	100,029 369,601 18,502 488,132 472,340 15,792 44,722 60,514
2013	Examination	Education	Membership Rupees in '000	General Services	Total
Income - from members - from students - others  Expenditure (30.1.4)  Finance income and surplus on remeasuremnt of investment Excess of income over expenditure	259,285 259,285 145,724 s - unallocated	49,221 49,221 45,635	89,245 - - 89,245 77,840	16,571 16,571 110,963	89,245 308,506 16,571 414,322 380,162 34,160 44,862 79,022

## 30.1.3 Expenditure

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Expenditu	ıre
Salaries,	

owances and other benefits **Examination charges** Depreciation Traveling and related expenses Study packs and other publications Utilities Postage and telephone Repairs and maintenance Printing and stationery Rent, rates and taxes Advertisement and exhibitions Amortisation of intangible assets Financial assistance to students Financial assistance by benevolent fund Vehicle maintenance and running cost Legal and professional charges Others

**Total expenditure** 

## 2013

## **Expenditure**

Salaries, allowances and other benefits **Examination charges** Depreciation Traveling and related expenses Study packs and other publications Utilities Postage and telephone Repairs and maintenance Printing and stationery Rent, rates and taxes Advertisement and exhibitions Amortisation of intangible assets Financial assistance to students Financial assistance by benevolent fund Vehicle maintenance and running cost Legal and professional charges Others **Total expenditure** 

Examination	Education	Membership	General Services	Total
		Rupees in '000		
55,197	13,600	48,198	63,420	180,415
59,512	-	-	-	59,512
7,014	2,755	3,507	11,777	25,053
2,540	1,082	16,884	1,073	21,579
-	37,588	-	-	37,588
5,554	2,182	2,777	9,324	19,837
3,369	1,323	1,684	5,659	12,035
5,806	2,281	2,903	9,748	20,738
2,406	1,452	2,021	3,882	9,761
31	12	42	10,512	10,597
26	10,474	959	809	12,268
1,170	459	585	1,967	4,181
-	5,022	-	-	5,022
-	-	9,437	-	9,437
2,258	1,049	2,920	1,852	8,079
1,962	-	5,767	317	8,046
8,805	2,740	5,615	11,032	28,192
155,650	82,019	103,299	131,372	472,340

Examination	Education	Membership	General Services	Total
		Rupees in '000		
-		1		
48,072	10,504	32,451	55,664	146,691
60,579	-	-	<del>-</del>	60,579
6,438	1,716	2,789	10,519	21,462
2,191	1,017	14,546	658	18,412
-	10,455	-	-	10,455
5,789	1,543	2,508	9,457	19,297
3,032	808	1,313	4,954	10,107
4,574	1,219	1,982	7,475	15,250
2,446	873	1,945	3,782	9,046
28	2	36	6,729	6,795
3	8,541	428	513	9,485
97	25	42	160	324
-	3,917	-	-	3,917
-	-	8,177	-	8,177
1,918	761	2,033	1,743	6,455
48	325	3,851	1,661	5,885
10,509	3,929	5,739	7,648	27,825
145,724	45,635	77,840	110,963	380,162

### 30.1.4 Other information

	Examination	Education	Membership	General Services	Total
2014			Rupees in '000		
Segment assets employed Unallocated assets	23,788	23,455	23,774	194,911	265,928 477,923
<b>Total assets</b> Segment liabilities employed	38,987	3,635	30,873	30,675	743,851 104,170

	Examination	Education	Membership	General Services	Total
2013			Rupees in '000		
Segment assets employed Unallocated assets	18,588	14,619	17,981	156,701	207,889 428,685
<b>Total assets</b> Segment liabilities employed	20,252	806	20,216	16,133	636,574 57,407

**30.1.5** Segment assets primarily consist of property, plant and equipment, loans, advances and receivables and stock of study packs, publications and souvenirs. Segment liabilities comprise of creditors, accrued expenses and other liabilities and fee and charges received in advance.

#### 30.2 **Geographical segments**

### 30.2.1 Basis of allocation

Service provided / rendered directly to students are allocated on the basis of number of students whereas services to members are allocated on the basis of number of members at each geographical segment.

## 30.2.2 Segment revenues and results

	Karachi	Lahore	Islamabad & Rawalpindi	Others	Total
2014			Rupees in '000		
Income					
- from members	42,380	19,380	9,420	28,849	100,029
- from students	118,385	127,186	66,808	57,222	369,601
- others general services - unallocated	-	-	-	-	18,502
	160,765	146,566	76,228	86,071	488,132
Allocated expenditure - Members and Students	(119,885)	(101,791)	(52,680)	(66,612)	(340,968)
Unallocated expenditure - General Services	-	-	-	-	(131,372)
Total expenditure (30.2.3)	(119,885)	(101,791)	(52,680)	(66,612)	(472,340)
					15,792
Finance income and deficit on remeasurement					
of investments - unallocated					44,722
Excess of income over expenditure					60,514

### 2013

### Income

- from members
- from students
- others general services unallocated

Allocated expenditure - Members and Students Unallocated expenditure - General Services Total expenditure (30.2.4)

Finance income and surplus on remeasurement of investments - unallocated Excess of income over expenditure

Karachi	Lahore	Islamabad & Rawalpindi	Others	Total
		Rupees in '000		
38,415	17,620	8.429	24,781	89,245
106,956	91,560	43,045	66,945	308,506
-	-	<u>-</u>	-	16,571
145,371	109,180	51,474	91,726	414,322
(99,840)	(72,154)	(34,045)	(63,160)	(269,199
-	-	<u>-</u>	-	(110,963
(99,840)	(72,154)	(34,045)	(63,160)	(380,162
				34,160
				44,862
				79,022

## 30.2.3 Expenditure

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Ex	pen	uı	ιu	1

Salaries, allowances and other benefits Examination charges Depreciation Traveling and related expenses Study packs and other publications Utilities Postage and telephone Repair and maintenance Printing and stationery Rent, rates and taxes Advertisement and exhibition Amortisation of intangible assets Financial assistance to students Financial assistance by benevolent fund Vehicle maintenance and running cost Legal and professional charges Others

## **Expenditure - as and where incurred**

Inter-segment allocation / transfer to unallocated Allocated expenditure - Members and Students Unallocated expenditure - General services **Total expenditure** 

Karachi	Lahore	Islamabad & Rawalpindi	Others	Total
		Rupees in '000		
140 077	20.410	7.920	2 290	100 415
148,877	20,419 8,401	7,839 3,883	3,280 2,992	180,415
44,236	8,401 4,480	,	,	59,512 25,053
17,134 10,394	4,480 7,668	1,750 3,111	1,689 406	23,033
36,050	7,008 811	506	221	21,579 37,588
12,200	2,236	3,609	1,792	19,837
7,357	2,230	1,274	1,172	12,035
,		,	,	
9,322 8,082	5,894 1,399	3,088 177	2,434 103	20,738 9,761
				10,597
3,474	2,479	243	4,401	,
3,690	7,029	1,141	408	12,268
4,181	2.700	- 921	- 505	4,181
807	2,799	821	595 542	5,022
4,490	3,512	892	543	9,437
6,690	1,054	329	6	8,079
8,046	- 5 467	2 271	-	8,046
19,474	5,467	2,371	880	28,192
344,504	75,880	31,034	20,922	472,340
(224,619)	25,911	21,646	45,690	(131,372
119,885	101,791	52,680	66,612	340,968
				131,372
				472,340

30.2.4

	Karachi	Lahore	Islamabad & Rawalpindi	Others	Total
2013			Rupees in '000		
Expenditure Salaries, allowances and other benefits Examination charges Depreciation Traveling and related expenses Study packs and other publications Utilities Postage and telephone Repair and maintenance Printing and stationery Rent, rates and taxes Advertisement and exhibition Amortisation of intangible assets Financial assistance to students Financial assistance by benevolent fund Vehicle maintenance and running cost Legal and professional charges Others Expenditure - as and where incurred Inter-segment allocation / transfer to unallocated Allocated expenditure - Members and Students Unallocated expenditure Total expenditure	118,836 46,954 14,569 9,662 8,198 12,267 6,303 6,316 7,613 1,597 3,023 324 897 3,794 5,220 5,861 19,561 270,995 (171,155) 99,840	17,689 6,950 3,666 6,021 1,002 2,058 2,000 3,036 1,008 1,158 5,406 - 1,704 3,111 929 24 5,486 61,248 10,906 72,154	7,281 3,629 1,808 1,522 875 3,543 1,230 1,865 270 164 784 - 679 792 306 - 1,873 26,621 7,424 34,045	2,885 3,046 1,419 1,207 380 1,429 574 4,033 1,55 3,876 272 - 637 480 - 905 21,298 41,862 63,160	146,691 60,579 21,462 18,412 10,455 19,297 10,107 15,250 9,046 6,795 9,485 324 3,917 8,177 6,455 5,885 27,825 380,162 (110,963) 269,199 110,963 380,162
1 Other information	Karachi	Lahore	Islamahad ( Damahindi	Othous	Total
2014			Islamabad & Rawalpindi	Others	
2014			Rupees in '000		
Segments assets employed Unallocated assets Total assets	173,106	59,426	19,379	14,018	265,929 477,922 743,851
Segments liabilities employed Unallocated liabilities <b>Total liabilities</b>	34,392	9,826	455	97	44,770 59,400 104,170
	Karachi	Lahore	Islamabad & Rawalpindi	Others	Total
2013			Rupees in '000		
Segments assets employed Unallocated assets <b>Total assets</b>	133,830	41,990	19,669	12,400	207,889 428,685 636,574
Segments liabilities employed Unallocated liabilities Total liabilities	23,199	578	51	407	24,235 33,172 57,407

30.2.5 Segment assets primarily consist of property, plant and equipment, loans, advances and receivables and stock of study packs, publications and souvenirs. Segment liabilities comprise of creditors, accrued expenses and other liabilities.

#### 31. FINANCIAL RISK MANAGEMENT

#### 31.1 Financial risk factors

The Institute has exposure to the following risks from its use of financial instruments:

- credit risk:
- liquidity risk; and
- market risk (including currency risk, interest rate risk and other price risk).

The Institute's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Institute's financial performance.

Risk management is carried out by the Institute's finance department under policies approved by the Council. The Institute's finance department evaluates financial risks based on principles for overall risk management, as well as policies covering specific areas, such as investment of excess liquidity, credit risk and interest rate risk provided by the Council.

#### Credit risk (a)

Credit risk represents the accounting loss that would be recognised at the reporting date if counter parties fail completely to perform as contracted. Credit risk mainly arises from long term and short term investments, loans, advances, deposits, other receivables and bank balances. Out of the total financial assets aggregating Rs. 478.427 million (2013: Rs. 434.396 million) as detailed in note 31.2 below, those that are subject to credit risk aggregate to Rs. 318.775 million (2013: Rs. 372.419 million).

The credit risk on liquid funds maintained with banks / financial institutions and investments was approximately 63% (2013: 84%) of the financial assets of the Institute. The funds of the Institute are held with banks having highest capacity for timely repayment (i.e. having credit rating of at least 'A+'). Accordingly, the management does not expect any counter party to fail in meeting their obligations.

Concentration of credit risk exists when changes in economic and industry factors similarly affect the group of counter parties whose aggregated credit exposure is significant in relation to the Institute's total credit exposure. The financial assets of the Institute are broadly diversified and transactions are entered into with diverse credit worthy parties thereby mitigating any significant concentration risk. The Institute believes that it is not exposed to major concentration of credit risk.

The maximum exposure to credit risk at the end of the reporting period is as follows:

Long term investments Loans, advances and deposits Short term investments Loans, advances and other receivables Bank balances

2014	2013
R1	upees in '000
13,613	30,004
7,334	5,874
241,577	304,812
10,976	3,712
45,275	28,017
318,775	372,419

#### Liquidity risk **(b)**

Liquidity risk reflects the entity's inability in raising funds to meet commitments, The Institute manages liquidity risk by maintaining sufficient cash and balances with banks. As at June 30, 2014 there is no maturity mismatch between financial assets and liabilities that exposes the Institute to liquidity risk.

#### Market risk (c)

Market risk is the risk that changes in market price, such as foreign exchange rates, interest rates and equity prices will affect the Institute's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

## Currency risk

Currency risk represents the risk that the fair values or future cash flows of financial instruments will fluctuate because of changes in foreign exchange rates.

The Institute is exposed to currency risk due to foreign currency in hand and in bank accounts and payables in foreign currencies. The Institute's exposure to foreign currency risk at the reporting date is as follows:

	Rupees in '000	U.S. Dollar	British Pound	UAE Dirham	Saudi Riyal
2014					
Cash and bank balances	4,152	39,177	215	1,004	8,275
Creditors, accrued expenses and other liabilities	(1,612)	(7,700)	(5,062)	-	-
Net exposure	2,540	31,477	(4,847)	1,004	8,275

	Rupees in '000	U.S. Dollar	British Pound	UAE Dirham	Saudi Riyal
2013					
Cash and bank balances	2,820	26,168	220	999	-
Creditors, accrued expenses and other liabilities	(548)	(5,500)	-	-	-
Net exposure	2,272	20,668	220	999	-

The following significant exchange rates have been applied:	Reporting	date rate
	2014	2013
U.S. Dollar to Rupee	98.80	99.66
British Pound to Rupee	168.15	151.80
UAE Dirham to Rupee	26.90	27.13
Saudi Riyal to Rupee	26.34	-

The currency risk associated with these balances is considered minimal and, therefore, the Institute does not hedge its foreign currency exposure.

### Sensitivity analysis

As at June 30, 2014, if Rupee had strengthened / weakened by 10% against U.S. Dollar, British Pound, UAE Dirham and Saudi Riyal with all other variables held constant, income for the year would have been (decreased) / increased by the amount shown below mainly as a result of net foreign exchange (loss) / gain on translation of foreign denominated financial assets and liabilities.

Effect on income for the year:	<b>2014</b> R	2013 upees in '000
U.S. Dollar to Rupee British Pound to Rupee UAE Dirham to Rupee Saudi Riyal to Rupee	311 (82) 3 22 254	206 3 3 

The sensitivity analysis prepared is not necessarily indicative of the effects on income and assets / liabilities of the Institute.

### Interest rate risk

Interest rate risk represents the risk that the fair values or future cash flows of financial instruments will fluctuate because of change in market interest rates.

As the Institute's financial instruments are invested in fixed rate securities / deposit accounts and are carried at amortised cost, the Institute does not believe that it is exposed to any cash flow interest rate risk. These fixed interest rate instruments give rise to fair value interest rate risk. As at June 30, 2014, the interest rate profile of the Institute's significant financial assets is as follows:

	2014	2013
Fixed rate instruments		rying amount
Financial assets	Ru	pees in '000
Long term investments (note 7)	<u>134,236</u>	81,853
Short term investments (note 10) Cash and bank balances (note 12)	<u>276,370</u> 41,811	310,891 23,521
Cash and bank barances (note 12)	<u>41,811</u>	25,321

The rates of interest have been disclosed in the respective notes to the financial statements.

## Fair value sensitivity analysis for fixed rate instruments

The Institute does not account for any fixed rate financial assets at fair value through profit and loss. Therefore, a change in interest rates at the reporting date would not affect statement of comprehensive income.

Financial instruments by category	Held to maturity	Available for sale	Loans and receivables	Total
		Rupees in	'000	
As at June 30, 2014 Financial assets as per balance sheet Long term investments Loans, advances and deposits	134,236	-	- 7,334	134,236 7,334
Short term investments Loans, advances, prepayments and other receivables Cash and bank balances	276,370	3,670	10,976 45,841	280,040 10,976 45,841
Cash and bank balances	410,606	3,670	64,151	478,427
	Held to maturity	Available for sale	Loans and receivables	Total
	Rupees in '000			
As at June 30, 2013 Financial assets as per balance sheet Long term investments Loans, advances and deposits Short term investments Loans, advances, prepayments and other receivables Cash and bank balances	81,853 - 310,891 - - 392,744	3,730 - 3,730	5,874 - 3,712 28,336 37,922	81,853 5,874 314,621 3,712 28,336 434,396
		Liabilit	ies carried at amor	tised cost
Financial liabilities as per balances sheet		2014	Rupees in '000	2013
Creditors, accrued expenses and other liabilities		44,	770	24,236

#### 31.3 Fair value estimation

The different levels have been defined as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities [Level 1].
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) [Level 2].
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) [Level 3].

Currently, the Institute's investment in equity shares amounting to Rs. 3.670 million (2013: Rs. 3.730 million) are the only financial assets measured at fair value in the financial statements and these financial instruments are classified under level 1.

The carrying values of all other financial assets and liabilities reflected in the financial statements approximate their fair values, except investments in:

- Special Saving Certificates that are carried at amortised cost, using the effective yield method, aggregating Rs. 54.39 million (2013: Rs. 97.15 million) as against their aggregate fair value of Rs. 51.54 million (2013: Rs. 90.53 million);
- Defence Saving Certificates that are carried at amortised cost, using the effective yield method, aggregating Rs. 3.82 million (2013: Rs. 3.39 million) as against their aggregate fair value of Rs. 2.84 million (2013: Rs. 2.36 million); and
- Pakistan Investment Bonds that are carried at amortised cost, using the effective yield method, aggregating Rs. 86.72 million (2013: nil) as against their aggregate fair value of Rs. 86.55 million (2013: nil).

#### 32. NUMBER OF EMPLOYEES

The Institute had 189 (2013: 179) full time employees and 5 (2013: 5) part time employees as at June 30, 2014.

#### 33. **CORRESPONDING FIGURES**

Corresponding figures have been re-arranged and / or re-classified for the purpose of better presentation.

Reclassification from component	Reclassification to component	2013 Rupees in '000
<b>Balance Sheet</b>		
Property, plant and equipment Loans, advances, prepayments	Intangible assets	3,160
and other receivables	Loans, advances and deposits	93
Statement of comprehensive income		
Others	Amortisation of intangible assets	324
Others	Financial assistance to students	3,917
Others	Financial assistance by benevolent fund	8,177
Others	Vehicles maintenance and running cost	6,455
Others	Legal and professional charges	5,885

#### 34. DATE OF AUTHORIZATION FOR ISSUE

The Council of the Institute authorized these financial statements for issue on August 07, 2014.

Secretary President

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